Election 2020

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Divided Country.

Surging Pandemic.

Troubled Economy.

President Biden

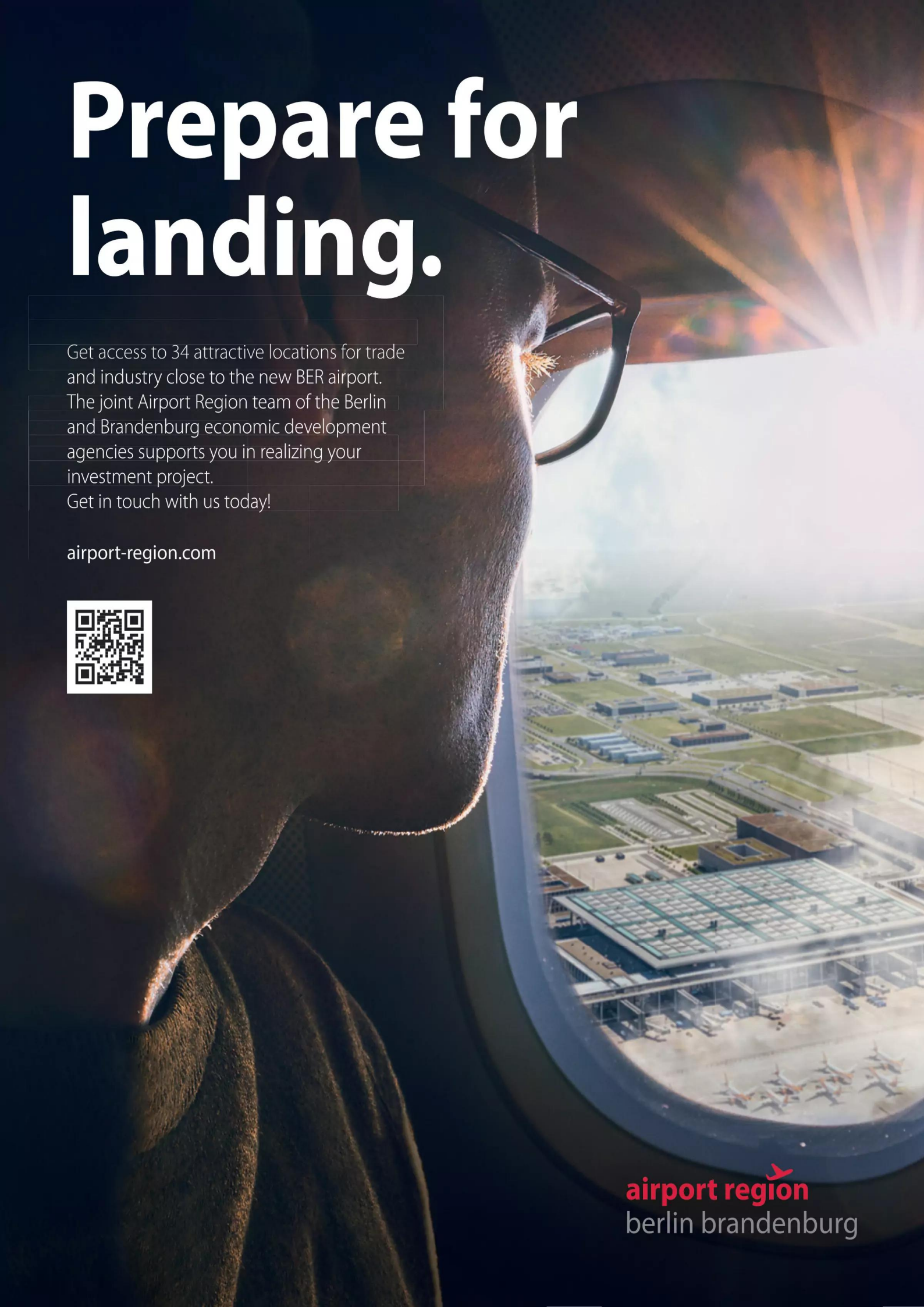
What's The Plan?

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Newsweek

INTERNATIONAL EDITION

)VEMBER 20, 2020 _ VOL.175 _ NO.14



SHARP FOCUS
Many serious diseases and injuries are best treated in hospitals whose doctors and nurses concentrate on just one of the human body's many individual parts and systems.

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The President-elect wanted to come into office with FDR-like gusto. A bitterly divided country and a split Congress now have him rethinking those plans.

BY STEVE FRIESS

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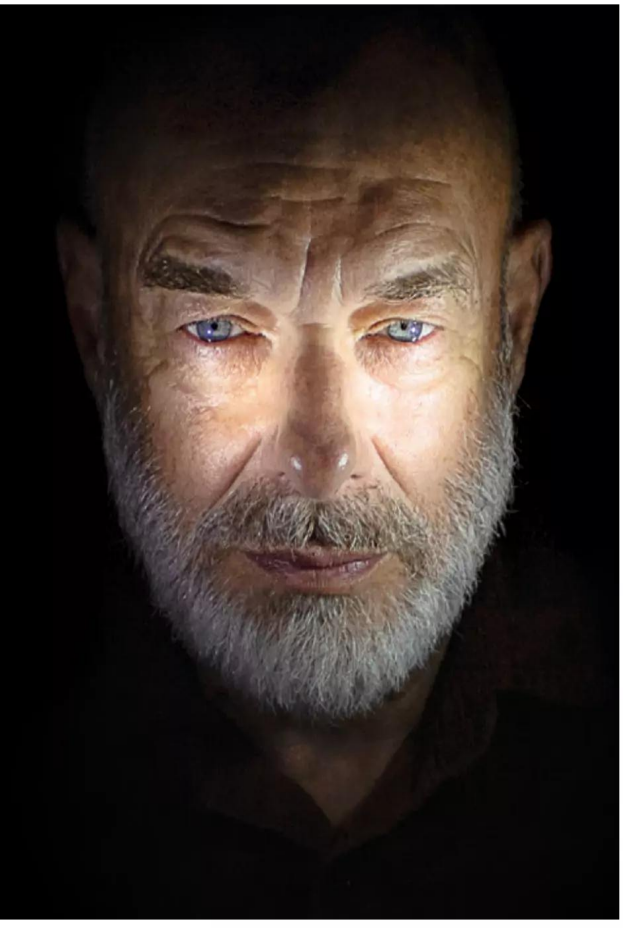
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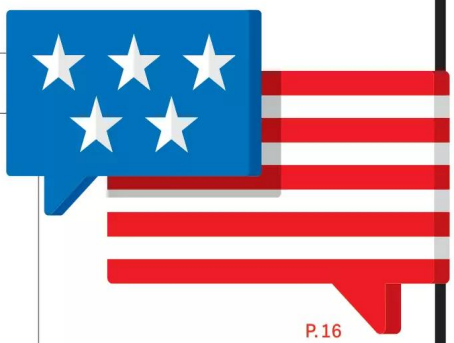
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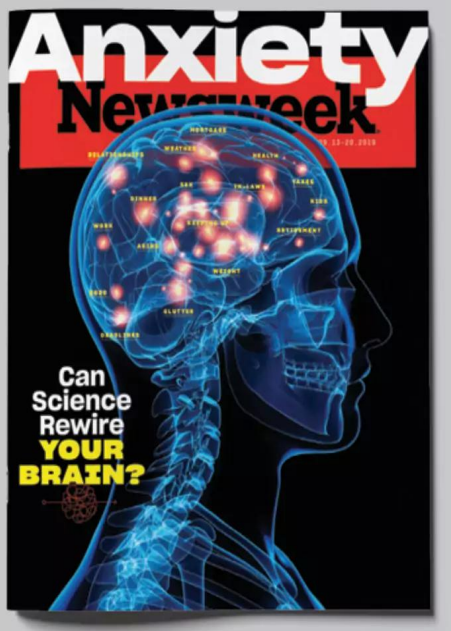
"Journalism I don't see elsewhere until later, if at all."

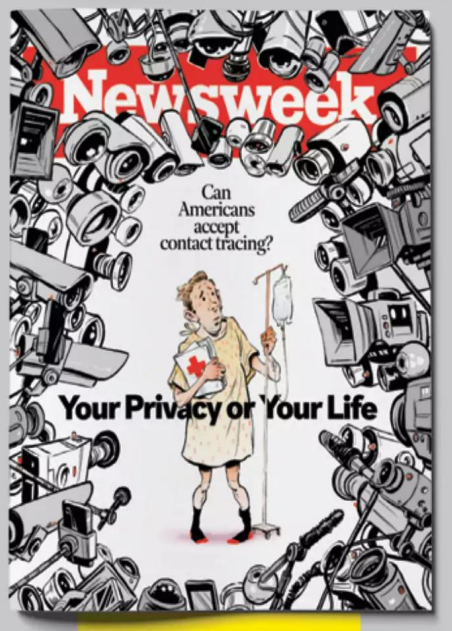
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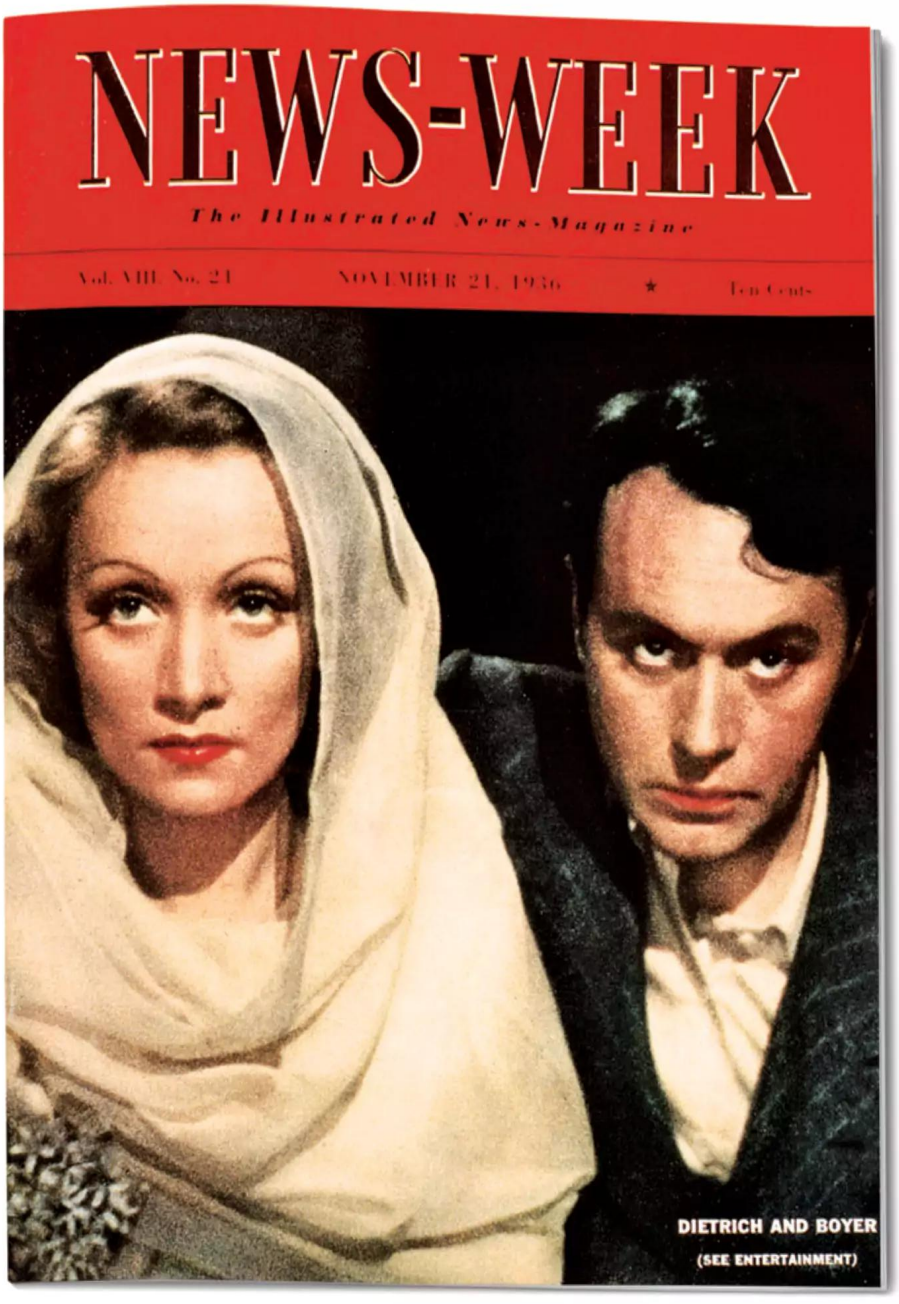
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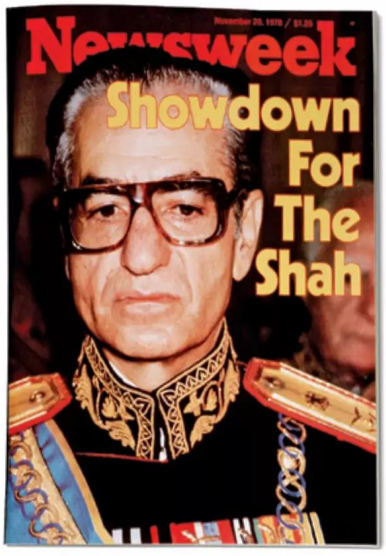
1936 According to *Newsweek*, movie stars Marlene Dietrich and Charles Boyer "achieve[d] the finest performances of their careers" in the romantic drama, *The Garden of Allah*, an adaptation of the 1904 novel by Robert Hichens. This was the third feature film to use three-strip Technicolor, the same color process used in Metro-Goldwyn-Mayer's *The Wizard of Oz* in 1939. Today, the latest technological innovations in the industry include 3D—and immersive 4D—film experiences, more frames per second as seen in *The Hobbit* (2012) and even computer-generated imagery (CGI) to recreate actors who have died.





1963

Newsweek warned that the upcoming Surgeon General's Smoking and Health Report could hurt "not only an $8 billion-a-year business...but also one of the most familiar and deeply ingrained national habits." That year, roughly 67 million U.S. adults smoked cigarettes. The CDC reports that roughly 40 million American adults do today.



1978

"The last act of the drama has begun," said *Newsweek* as Iranians protested the secular rule of Shah Mohammad Reza Pahlavi in the weeks before he fled and was replaced by Supreme Leader Ayatollah Khomeini. The country's current head is Ali Khamenei, the Middle East's longest-serving national leader.

NEWSWEEK ARCHIVE (3)

AndBank Group - Wealth Meets Innovation

Andorra's solid macroeconomic fundamentals leave it extremely well-positioned to survive the Covid-19 crisis, with GDP growth expected to rebound to 4.3% next year. Recovery will be supported by its robust banking sector, a cornerstone of the economy accounting for more than 20% of GDP. Private banks in particular are set to drive future growth, most notably Andbank Group, which has been active in the country since 1930 and knows how to survive economic ups and downs.



Ricard Tubau Roca
CEO - Andbank Group

Though it is based in Andorra, Andbank Group is a truly international conglomerate: it holds five banking licenses and has a presence in 12 countries, with 39 offices spread around the world, from Miami to Monaco to Zurich. Its portfolio comprises six wealth managers, five fund managers, and three brokerage firms, and it employs 1055 people from 37 different nationalities.
In private banking, it has developed a reputation for high-quality discretionary management, comprehensive advice, real estate, and investment services. Likewise in asset management, where the company focuses portfolios on preserving capital and calibrating investments to extract the maximum potential with minimal risk.

CEO Ricard Tubau, a graduate of Harvard Business School, seasoned banker and former Partner in Boston Consulting Group considers the bank has been successful over the years because it has focused on innovation, underserved segments of the market, and adopted a forward-thinking approach that sets it apart from competitors in Switzerland and other places.

"We're competing against great rivals - Swiss banks - but we offer an alternative: a European-based, regulated private bank that specifically follows MiFID rules. We're investing much more in developing our digital solutions, so clients can check and verify their financial information, as well as carry out transfers or buy and sell securities. This is very unusual in Switzerland. Finally, we're more focused on an onshore strategy serving the upper-affluent demographic, whereas our Swiss competitors are mostly focused on ultra-high net worth individuals. We believe some of the affluents of today will be the wealthy of tomorrow, and as a bank we're ready to grow with them," he explained.

The strategy is paying off, and 2019 was a good year for the group, reaching a record volume of AuM - nearly €24 billion. By the end of the year the group had a liquidity coverage ratio of 267.33%, and a non-performing loan ratio of just 2.93%. Return on investment averaged 5.4% in 2019, and return on tangible equity stood at 14.33%. Core capital levels, meanwhile, stood at €537 million, and the group's Tier 1 capital ratio on a fully phased in basis reached 14.95%.

Its Spanish division performed particularly well: Andbank Spain hit a record business volume of more than €10.5 billion, while consolidated profits rose by 38% y-o-y to hit €10.9 million, pushing it to become the eighth-largest private banking franchise in Spain.

Fitch Ratings recognised the group's good results and strong capital and liquidity levels, affirming Andbank's long-term rating at BBB in April 2020 on the strength of its low problem assets ratio, consistent profitability, and ability to take advantage of a higher scale of AuM volumes outside of Andorra, because it developed its international footprint earlier than its peers. Earlier in 2019, Fitch had praised the group's high asset quality, strong capitalisation, and resilient business model.

Next up, in addition to its focus on innovation to better serve clients in a rapidly evolving global reality, Andbank plans to also increase its attention to alternative investments and private equity tailored to upper affluent clients. Tubau argues there are many untapped opportunities for investors seeking strong and stable returns:

"We do tickets in the range of €200,000 to €500,000 and seek alternative assets that behave like fixed income. What we're looking for is something offering returns that fixed income no longer offers, for example student residential housing, parking, and energy. This is important, as we will probably be in a negative interest rate environment for the next 20 years."

As it moves to meet the challenges of a Covid world, Tubau asserted that he expects the bank will continue building on 90 years of successful operations:

"We in Andbank are concentrating on consolidating our presence where we are right now, as there is still a lot of space to grow. In Brazil or Spain, for example, even though the latter is a mature market. In 2012 we didn't exist in Spain, and in eight years we went from zero to nearly €11 billion in assets. Now we've surpassed Deutsche Bank and Credit Suisse, which have been there for 20 years."

A clear way ahead ...

ANDBANK
Private Bankers


BY
DON
BIDEN
HARRIS



SAMUEL CORUM/GETTY

WASHINGTON, D.C.

Party Time

Last Saturday, November 7, the nation's news organizations announced that Joe Biden would become the 46th President of the United States and Senator Kamala Harris, vice president. Celebrations spontaneously broke out in cities across the country. Pictured here: Fireworks above Black Lives Matter Plaza near the White House as thousands wait to hear Biden and Harris speak from Delaware.

SAMUEL CORUM







CLOCKWISE FROM BOTTOM LEFT: STEPHANIE KEITH/GETTY; JESSICA MCGOWAN/GETTY; OLIVIER TOURON/AFP/GETTY



ATLANTA

Eye of the Storm

Election workers count Fulton County ballots at State Farm Arena the day after the election on November 4. At this point, the results in Georgia between Donald Trump and Joe Biden were too close to call. Biden, as of November 9, was leading Trump by slightly more than 10,000 votes. State officials have announced a recount.

→ JESSICA MCGOWAN

NEW YORK CITY

Happy Days

Biden/Harris supporters in historic Washington Square Park, near New York University, welcome the election of their candidates on November 7. The celebrations continued for hours throughout the region from in front of Trump Tower in Manhattan to the Hudson Valley.

→ STEPHANIE KEITH

PHOENIX

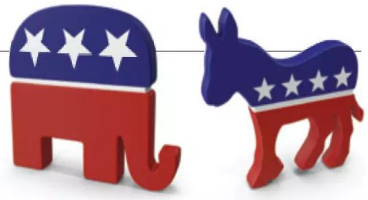
Divided

Supporters of President Donald Trump flocked to demonstrations across the country, including here in Arizona. Among other things, Trump supporters contend, without evidence, that the presidential election was marred by fraud. Meanwhile, congratulatory messages were sent to Biden/Harris from leaders worldwide: Tweeted the Mayor of Paris: "Welcome Back America."

→ OLIVIER TOURON



"Facebook has exposed tens of millions of Americans to falsehoods." »P.16



BUSINESS

Score One for the Gig Economy

Companies like Uber and Lyft are cheering the passage of a new California law they say will save jobs and boost pay for drivers. But guess who the only clear winners are?

IN A RESOUNDING VOTE IN FAVOR OF THE GIG economy, with broad implications beyond the Golden State, Californians this Election Day passed Proposition 22, a measure that advocates claim put the future of Uber, Lyft, DoorDash and other app-based work companies on the line, along with the livelihoods of their drivers. The new law, which passed with nearly 60 percent of the vote after the companies spent a record-setting $205 million to help secure a win, maintains the status of these workers as independent contractors, rather than employees, while providing them with a few new benefits.

The net result, labor experts say: The companies will save billions of dollars a year in operating costs, helping to ensure their survival and the availability of this type of gig work for the hundreds of thousands of Americans who make their living or supplement their income by delivering passengers, food and other goods to their desired destinations. But survival comes at a potentially high cost for these workers, who will now be entitled to fewer protections around pay, healthcare, sick leave and other issues than they'd be entitled to as employees. Proposition 22, says Ken Jacobs, chair of the Labor Center at the University of California-Berkeley, "will take away basic rights and benefits for drivers under the law."

Critically, the new measure is also expected to reverberate beyond California as other cities and states fight their own battles to regulate gig work. Perhaps because so many of these companies—Uber, Lyft, Instacart—are headquartered in California, the state has led much of the national conversation on gig workers' rights. When Sacramento passed a measure last year to push companies that rely on independent contractors to reclassify many of these workers as employees, it kicked off similar legislative efforts in New Jersey, New York, Rhode Island, Pennsylvania and Washington and other states were expected to follow suit. Says Lindsey Cameron, a researcher and assistant professor of management at the Wharton School, University of Pennsylvania, "Labor scholars said it was the biggest change in labor policy in the past 20 years."

The Ubers and Instacarts of the world claimed the earlier measure, Assembly Bill 5 or AB5, would kill their businesses by sharply driving up operating costs, and have been fighting back with legal challenges ever since. Then the pandemic dealt a second, potentially

BY

KRISTIN WONG
@thewildwong

JULIAR STUDIO/GETTY; TOP RIGHT: FITIMI/GETTY

deadly blow to gig work: In August, Uber reported a $1.8 billion dollar loss after a sharp decline in users; Lyft revenue declined by 61 percent. Meanwhile, surveys showed that even the independent contractors who were supposed to be the beneficiaries of AB5 and similar legislation, had mixed feelings about the efforts to save them from exploitation. Some welcomed the opportunity to get traditional workplace protections but others complained about the loss of flexibility and worried that opportunities to make money in the gig economy would dry up.

The passage of Proposition 22 is likely to reframe and reignite the debate over gig work yet again.

What Prop 22 Will—and Won't—Do

THE ENORMOUS AMOUNT OF MONEY spent on Prop 22 reflects the high stakes involved in the outcome. In fact, the initiative turned out to be the most expensive state ballot measure in recent history, with a total of $225 million spent, according to Ballotpedia. The campaign to pass it was led by Uber, Lyft, DoorDash, Instacart and Postmates, with support from groups as diverse as the California Chamber of Commerce, the California Police Chiefs Association and the California NAACP. The opposition, including many unions and labor rights groups, spent less than 10 percent, or $20 million, of the total dollars involved.

The proposition exempts ride-sharing companies from AB5, allowing app-based drivers to continue to be classified as gig workers rather than employees. As a nod to the charges of exploitation that drove the passage of AB5 last year, the new measure also included a handful of new benefits for drivers that are not typically extended to independent contractors. They include setting a partial minimum wage (only for the actual time on the road), a stipend to help cover the cost of a healthcare plan for the most active drivers and insurance coverage for accidents, illness and lost wages.

What the measure won't do is address the larger problem AB5 aimed to stop: companies mislabeling workers, who are in essence on their staffs, as independent contractors, a type of employer fraud known as "labor misclassification." According to the Economic Policy Institute, between 10 to 20 percent of employers misclassify at least one worker as an independent contractor. These freelancers aren't entitled to the full suite of benefits allowed under employment law, including broader minimum wage rules, overtime pay and sick leave, explains Cameron, nor do employers have to pay into the Social Security and Medicare systems on the workers' behalf.

Potential discrimination is also an issue. "Contractors aren't protected by basic Equal Employment Opportunity laws," Cameron says. "They're at the mercy of the company hiring them."

For those companies, not having to pay full benefits is a big boon to the bottom line, with savings of up to 30 percent in operating costs, the National Employment Law Project (NELP) has found. That's a big appeal of a mostly-freelance workforce for employers at any time but especially compelling for businesses struggling financially during the pandemic.

Misclassification costs the state of California $7 billion a year in payroll taxes.

For the economy as a whole, though, the picture is darker. Billions of dollars in federal revenue are lost each year due to worker misclassification, NELP reports. Officials also estimate that misclassification costs the state of California $7 billion a year in payroll taxes, which was part of the motivation for passing AB5 in the first place and for the similar laws that were subsequently considered in other states as well.

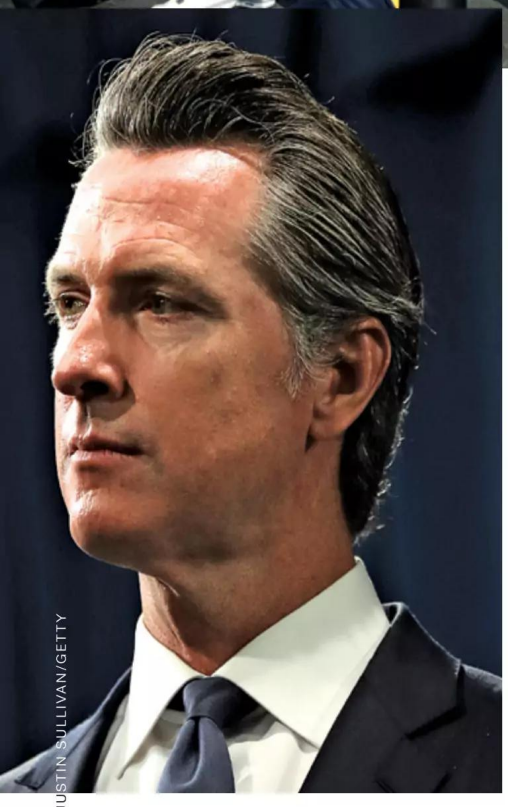
Unintended Consequences

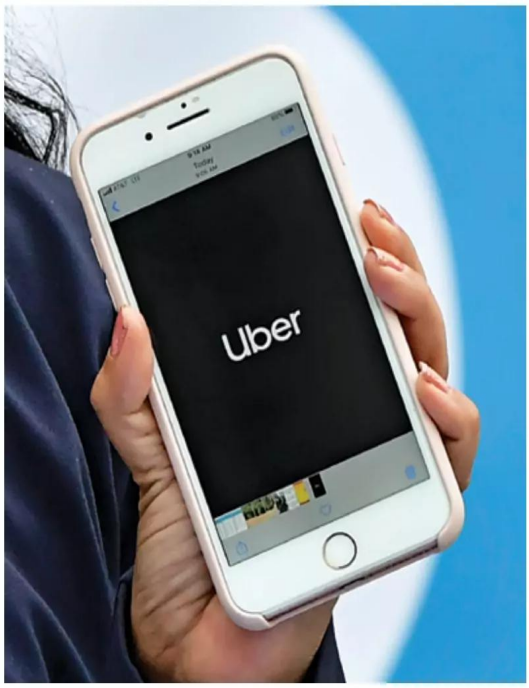
WHILE EMPLOYER PUSHBACK TO AB5 was understandable, it turned out that many gig workers didn't love the new law intended to help them either, largely because it ended up costing them money too. The reason: As Tristan Blaine, a small business lawyer in Los Angeles, explains, while some companies converted their freelancers to employees in order to comply with the law, others simply avoided California-based freelancers altogether.

For example, last December, Vox Media announced it would cut 200 freelance writing jobs in California in order to comply with the new law. VIPKid, a company that hires contractors to teach English online, also announced it would no longer accept applications from California in the wake of AB5. And they were far from the only ones.

In the estimation of many experts, the problem AB5 tried to address was real but the bill itself backfired, by failing to recognize that identifying labor misclassification isn't a straightforward, one-size-fits-all issue. "They passed a series of rules in AB5 for all contracting, killing the fly with a cannon," says Christopher Thornberg, director of the Center for Economic







NEED A LYFT? Rideshare services have seen a sharp drop in demand—and revenue—due to the pandemic. Prop 22, which California Governor Gavin Newsome didn't take a stand on, will save the companies a lot of money.

CLOCKWISE FROM TOP: MARIO TAMA/GETTY; FREDERIC J. BROWN/AFP/GETTY; JUSTIN SULLIVAN/GETTY

Forecasting and Development at the UC Riverside School of Business. "It's the law of unintended consequences, in action and on steroids."

Thornberg says ever since the bill was passed, the state has been "handing out exemptions in every direction." Less than a month into its implementation last January, a state judge ruled the bill wouldn't apply to truckers. And in September, California Governor Gavin Newsom signed an emergency measure to modify AB5 and loosen requirements for writers, photographers, musicians and other creative professionals. Now with Prop 22 passed, ride-sharing drivers will also be exempt.

As a result, the widespread changes to the gig economy that were anticipated after AB5 took effect haven't materialized and legislation has stalled in other states as well. For example, after the backlash against AB5, the New Jersey Senate let S4204, its own version of the initiative, die during the legislative session.

Questions Remain

THAT SAID, AB5 DID RAISE IMPORTANT questions about how companies treat independent contractors and clearly was the driving force behind the inclusion of some limited benefits in Prop 22. Among them: The measure establishes a new pay structure for app-based drivers that offers them 120 percent of the local minimum wage; health insurance subsidies on a sliding scale for drivers who work at least 15 hours a week; and reimbursement of 30 cents a mile while they're on a trip or en route.

The protections aren't as extensive as those offered to employees under state and federal law, though. And drivers are only paid that minimum wage for "engaged time," meaning when they're waiting for a ride or delivery, they won't earn a penny.

"I'll sit around and wait for an hour and finally get a ride, and it's five bucks," says Kimberly James, 45, a full-time gig worker in Georgia who drives for Uber. James says that when the apps were first introduced, she was able to earn a decent income, but with more drivers using them, it's become a less lucrative income stream. These days, driving for Uber feels less like a way to earn extra income and more like she has no other choice. "They keep changing things and now I don't know what I'm going to do," she says. "My car payment was due two weeks ago."

Despite feeling exploited by these apps, James doesn't want the alternative. "I don't want to be Uber's employee," she says. "Because then what happens? I don't see it helping."

Many labor groups say that Prop 22 has its own share of unintended consequences. NELP claims that the measure could leave drivers vulnerable to COVID-19, since the companies aren't required to follow any California health and safety laws. It's also unclear, even with the new minimum-wage stipulations, how Prop 22 will impact driver income; estimates

vary widely. In one study, for instance, the UC Berkeley Labor Center found that drivers will earn as little as $5.64 per hour under Prop 22. Thornberg, by contrast, estimates that drivers are more likely to earn between $25 and $27 an hour, after accounting for driver expenses and wait time.

Another potential problem: The measure also make it nearly impossible for lawmakers to amend it in the future, Jacobs says. Changes in any of its provisions need to be approved by a super majority of seventh-eighths of the state legislature to pass.

Clouds Over the Future of Gig Work

ONE THING IS CERTAIN: THE NEW legislation, both Proposition 22 and its AB5-like predecessors, has opened an important conversation about how to ensure the rights of gig workers, who now make up an important part of the labor force—at least 30 percent of adults in the U.S. currently do some type of gig work, according to Federal Reserve estimates. "It will be interesting to see what the state does with AB5 now," Thornberg said. "After all, the primary reason for it was just exempted from it. Do you dump it and try again?" Jacobs, for one, predicts the battle over gig worker rights will likely move to the federal level.

"I don't want to be Uber's employee," says one driver. "I don't see it helping."

The discussions will be about more than compensation. As a driver, James says she's been sexually harassed several times. "One guy was sitting in the backseat of my car and pulled out his penis. Someone else pulled a gun on me," she says. "You report it to Uber, but they just say they won't pair you with that rider anymore." Another driver, 28-year-old Erika Betts, says the automated, hands-off business model of the apps is also problematic. "The fact that I don't have a direct boss is a big barrier," she says. "It's created an unsafe, insecure environment for workers. That's why I think the reclassification was needed."

If the gig economy is so bad, why keep working in it? Workers are gravitating more toward freelance work because they're having a hard time finding traditional employment, or having a hard time making ends meet on a single income. A survey from Deloitte found that only six percent of Millennials say they've chosen to be in the gig economy instead of working full time.

"I also have a multitude of health issues that make it hard to do a traditional job," says James, who believes many of her fellow drivers are in the same situation. "They're disabled, or they're single moms who need flexibility with child care, or they're elderly and they can't find work." This dynamic is what allows these companies to function, she says. "We're desperate for work, and they know it."

Although Prop 22 doesn't offer app-based drivers the same protections as full-time employees, it's also true that



MIXED REACTION Gig workers staged several protests objecting to the ballot initiative but surveys showed many drivers actually supported the measure.



SAFE PASSAGE Health concerns and protective gear have become critical for ridesharing drivers and passengers alike during the pandemic.

AL SEIB/LOS ANGELES TIMES/GETTY (2)

the nature of gig work doesn't fit the traditional employee work-model. Drivers set their own working hours, for example, and they use their own vehicles. On the other hand, gig work is no longer just a flexible way to pick up some extra cash—it's become a livelihood for many workers.

Prop 22 may have saved the gig economy, but criticism of the measure raises an interesting question: Is the gig economy worth saving? If so, what about it needs to be changed?

For better or worse, Millennials and Generation Z might be the age groups most affected by these changes. A 2019 study commissioned by Upwork and the Freelancers Union found that 53 percent of Gen Z workers and 40 percent of millennials are freelancing, compared to 31 percent of Gen X and 29 percent of baby boomers. Cameron points out that minority workers are also among those most affected—according to the research firm Edison, over half (55 percent) of African-American gig workers rely on a gig job as their primary source of income.

For their part, ride-sharing companies are breathing a sigh of relief, Thornberg says. "Albeit a temporary one, in as much as California is not the only state taking aim at these systems." Other cities, states, and countries continue to debate the rights of gig workers. Britain's Supreme Court is currently deciding whether two Uber drivers are entitled to employment protections; Canada recently ruled in favor of a driver in a similar case. The Massachusetts Attorney general is suing Uber and Lyft over alleged labor misclassification, and the state of New York recently ruled that Postmates drivers should be considered employees who are entitled to unemployment benefits.

The big, still open question: Will California's passage of Proposition 22 undermine these efforts?

Cameron believes the one certainty is continued discussion around rewriting the rules of the gig economy. "We're going to see a rejiggering of how these companies are actually classified, in other words, what kind of company they are." For example, because Uber is considered a technology rather than a transportation company, they've thus far been able to skirt other types of regulations, like vehicle inspections, she explains. She adds that companies in industries that have typically relied on contract labor, such as cleaning services, are now hiring individuals as employees from the start. "I don't know if it's in direct response to the legislation. Maybe it's more of a preemptive move. It could be that they see the writing on the wall, or they want to do better by their workers, or maybe they just want a more positive reputation in the media. There could be a lot of factors."

Time will tell whether the passing of Prop 22 actually addresses worker exploitation in a meaningful way. But in the meantime, it's a conversation that should be ongoing. "I hope they can find a happy medium so that we can continue to provide these services," Betts says. "But it can't be at the expense of workers. We're left with little to no options."

→ **Kristin Wong** *is a freelance journalist who is based in Los Angeles. She's written for* THE NEW YORK TIMES, THE CUT *and CNBC.*

ONLINE

Facebook Is a 'Super-Spreader' of Election Misinformation

False claims about voting and election security are flourishing on Facebook, despite the platform's pledge to curb such content

BY

GABBY DEUTCH
@GSDeutch

LESS THAN A WEEK AHEAD OF THE U.S. presidential election, misinformation relating to voting and election security was still flourishing on Facebook, despite the platform's pledge to curb such content, a NewsGuard investigation found.

NewsGuard identified 40 Facebook pages that are "super-spreaders" of election-related misinformation, meaning that they have shared false content about voting or the electoral process to their audiences of at least 100,000 followers. Only three of the 53 posts we identified on these pages—which together reach approximately 22.9 million followers—were flagged by Facebook as false. Four of the pages have managers based outside the U.S.—in Mexico, Vietnam, Australia and Israel—despite the pages' focus on American politics.

The myths identified by NewsGuard include false claims of mail-in ballots getting thrown away, narratives that dead people's cast ballots count as votes and false claims about poll watchers. The claims about poll watchers cut both ways, with players on both the right and the left pushing their own, self-serving myths.

NewsGuard's analysis also found that election-related myths often seize on routine and solvable voting errors as examples of malpractice or deception, sowing distrust in the electoral process. Others seem based on either an unintentional or willful misunderstanding of rules and practices.

The false stories NewsGuard identified sometimes included multiple election myths, while other articles did not fit neatly with one particular election myth. Nevertheless, all the articles NewsGuard identified advanced inaccurate information about the voting process.

For example, one popular Facebook post recently claimed that Pennsylvania had rejected 372,000 ballots, when in fact, Pennsylvania officials had actually rejected 372,000 ballot *applications*. The rejection of absentee ballot applications is not uncommon, nor is it necessarily evidence of anything untoward. Moreover, a registered voter whose application to vote by mail was rejected can still vote in person. This falsehood appeared in an article published on 100PercentFedUp.com, a NewsGuard Red-rated (or generally unreliable) site. Patty McMurray, the co-owner of the site and the author of the article, told NewsGuard that her site had corrected the article to reflect the distinction between ballots and ballot applications. However, the false, uncorrected post remains accessible on Facebook and appears on at least five large Facebook pages. This claim was one of dozens that Facebook did not flag as false.

When a Utah county accidentally sent out 13,000 absentee ballots without a signature line, the NewsGuard Red-rated site LawEnforcementToday.com called this a "cheat-by-mail scheme." *The Salt Lake Tribune* reported that the Sanpete County Clerk quickly learned of the mistake, which was a printing error, and immediately put information online explaining to voters how to correctly submit their ballot. There was no evidence that the mistake was part of a voter fraud scheme. But on October 15, the post was shared to three connected Facebook pages, with a total reach of 1.1 million followers. None of the posts were marked as false by Facebook's fact-checkers.

Conspiratorial stories abounded, with articles warning of violence or other disastrous and unlawful election outcomes with no evidence to support their claims. Greg Palast, a liberal investigative journalist, predicted that 6 million people will vote by mail in Florida, but claimed their votes will likely not be counted. "The GOP-controlled Florida Legislature will say, we can't count them in time, so we're not going to certify the election," Palast wrote, suggesting this move would be part of a ploy to

"Election-related myths often seize on voting errors as examples of malpractice or deception."



C.J. BURTON/GETTY

send the decision to the U.S. House, which under the 12th Amendment decides the president if no majority is reached in the electoral college.

There is no evidence to suggest that the Florida legislature will refuse to certify the state's results. This article, shared on Facebook to Palast's 109,000 followers, was not flagged as false by Facebook. The three Facebook posts that were flagged by fact-checkers did not include such warnings until after the myth had been published and shared, due to the platform's practice of not providing advance warning to users about pages that have been known to publish misinformation or hoaxes in the past. Had such warnings existed, Facebook users would have known in advance that they might be exposed to misinformation when reading those pages' posts.

Despite Facebook's announced efforts to stop the spread of this type of misinformation, these pages continue to be allowed to publish blatant misinformation about voting and the electoral process—seemingly in violation of the platform's content policies. New false stories emerge daily, with inaccurate and deceptive interpretations of events that are perfectly normal. The result is that Facebook has exposed tens of millions of Americans to falsehoods about America's electoral process. N

→ **NewsGuard** *(www.newsguardtech.com) provides a human solution to misinformation by rating the reliability of news and information sites. Our ratings, based on nine objective journalistic criteria, give each website a score from zero to 100—along with a corresponding Green (generally reliable) or Red (generally unreliable) shield—and give people more context for what they read online.*

Japanese technologies at the core of Smart Cities

With Japan leading the transformation towards Society 5.0, Japanese companies are developing the state-of-the-art telecommunications technology that will be at the heart of the data-driven Cities of the Future.

New technologies such as IoT, the latest sensor systems, Big Data, cloud computing, robotics and 5G/6G internet will pave the way for the Smart City concept to become a reality over the coming years.

In our data-powered world, Smart Cities will gather and make sense of an almost endless stream of digital information collected from physical objects connected to the internet. Insights gained from that data will be used to manage resources and services more efficiently.

Tokyo has long been seen as a 'City of the Future' and is a natural center-point of Japan's – and indeed the world's – Smart City revolution. As a global authority in high technology, Japan has even taken the Smart City concept one step forward with Society 5.0, the idea of a super-smart society brought forward by the Japanese government, where "Big Data collected by IoT will be converted into a new type of intelligence by AI and will reach every corner of society."

In its Fifth Science and Technology Basic Plan, the Japanese government laid out its roadmap for the future of the nation, outlining its plans to create Society 5.0, "a human-centered society that balances economic advancement with the resolution of social problems by a system that highly integrates cyberspace and physical space."

Up to now industrial and social revolutions have existed separately from each other, taking place at different points in history. However, under Society 5.0, the industrial/economic development will merge with societal change, where the latest Industry 4.0 technologies such as IoT, Big Data, artificial intelligence and robotics, will be deployed to improve livelihoods, solve environmental issues and reduce social inequality.

Drawing on the nation's technological prowess, Japan aims to turn Society 5.0 into a reality, incorporating these new technologies at all levels of industry, business and social life in order to achieve both economic development and solutions to a broad range of societal issues.

But ultimately it will be Japanese companies, and not the government, that ensure Japan leads the transformation towards Smart Cities and Society 5.0. Anritsu Corporation, for example, considered a global pioneer for developing the world's first wireless telephone network, finds itself once again at the forefront of the next communications revolution.

"If you were to consider a Smart City, you are going to have different signals and different wireless networks ensuring that everything is functioning," says president of Anritsu Corporation, Hirokazu Hamada.

"For example, in a Smart City, autonomous vehicles and connected cars will need to stop at red light signals, and those red light signals will be operating on wireless signals. If you were to consider a Smart City, you are going to have different signals and different wireless networks ensuring that everything is functioning."

"You need devices to ensure that those wireless signals are properly working and that is where our devices come into play."

> "Japan aims to turn Society 5.0 into a reality, incorporating these new technologies at all levels of industry, business and social life in order to achieve both economic development and solutions to a broad range of societal issues"

With Japan at the forefront of Society 5.0 and the Smart City revolution, the efforts of Japanese companies like Anritsu Corporation to develop next-generation telecommunications infrastructure will go a long way towards the development of a smarter world.

NCN: the global reference in luxury wooden housing development

With trends towards sustainability in construction, the demand for high-quality wooden housing continues to grow, particularly in the US, Europe and Japan.



Japan has always had a predilection for wooden housing. However, the nation's proneness to earthquakes has traditionally been a major issue for these types of structures. In 1996, after having witnessed the catastrophic damage caused to wooden buildings by the Great Hanshin Earthquake, NCN founder Ikuo Takusari set about establishing a company aimed at providing safe and secure wooden structures using the most advanced structural calculation methods.

Since then, NCN has become the developer of reference in wooden housing, employing its proprietary SE-structure method to build earthquake-resistant, luxury, wooden homes that maintain asset value, using the highest-quality wood sourced from its Nordic suppliers.

"Structural calculations are crucial when building wooden buildings. Even though the law now states the obligation to provide them, there is a lack of expertise in the field," explains NCN president, Mr. Takusari.

"We fill this gap by providing structural calculations for our clients. We also provide our customers with energy-efficiency calculations using our in-house CAD/CAM system. We will continue to conduct research and development daily, focusing on improving our technology and quality to be utilized in the market."

Having maintained vital data on structural records for over 24,000 wooden houses spanning the past 23 years, NCN has gained unrivalled knowledge and expertise in structural calculations in wooden housing, with over 520 companies nationwide now employing its construction system as SE-registered constructors.



> "NCN's innovation is providing people with a safe, natural, and harmonious living environment"
>
> Ikuo Takusari, President, NCN



Strong, stable, smart: How Japanese real estate is attracting a new wave of foreign investors

Tokyo leads the way in Smart City development and ESG (environmental, social and corporate governance) investing.



> "Opening our office in Singapore is a first step to capturing more international attention, and to allow foreigners to discover what Japan has to offer"
>
> Tetsuji Hirano, CEO, Legal Corporation

Japanese manufacturing is renowned for offering strength, reliability, high-quality and sound returns on investment, with a big focus on sustainability, high-technology and long-term value. And the same can very much be said of Japan's real estate sector, particularly in the urban centers of Tokyo and Osaka.

While Japan's aging population is generally shrinking, that is not the case in the nation's capital, where the number of residents continues to grow. Buoyed by demand from this expanding population, increasing tourism numbers, strong economic fundamentals, rising land prices, and an infrastructure boom driven by the Olympics (now rescheduled for 2021), Tokyo's real estate sector continues to witness strong and stable growth, offering investors attractive investment yields and stable profit channels.

Japan is widely recognized as an innovative country that adopts new technologies, and the real estate sector is no exception. Leveraging on new technologies such as IoT, Big Data and robotics, Japan is at the forefront of the Smart City movement, with Tokyo taking center stage. And it's yet another factor that is drawing foreign investors.

"The Smart City megatrend is being rolled out at great speed and related technologies have already been implemented in industrial houses, offices and commercial facilities. These technological advancements attract investors and create confidence in the market's future outlook," says Tetsuji Hirano, CEO of Legal Corporation, a comprehensive real estate development company offering real estate solutions, rental, consulting, facility management and nursing care services, which boasts a number of high-quality developments in Tokyo, Osaka and throughout the country.

Foreign capital levels in Tokyo real estate are much lower than in comparable global capitals like London or New York. And many experts say now is the opportune moment for overseas investors to invest in the Japanese capital as it leads the way in Smart City development and ESG (environmental, social and corporate governance) investing.

With foreign investment accounting for just 20% of total investment volume in Tokyo real estate, the government and other stakeholders have worked to open up the market and build a more favorable environment for overseas investors. And real estate firms like Legal Corporation, which has rich experience in both the Tokyo and Osaka markets, aim to serve as the link between foreign investors and the best opportunities in Japanese real estate.

"We have the potential to become a bridge between the Japanese and the global market. Opening our office in Singapore is a first step to capturing more international attention, and to allow foreigners to discover what Japan has to offer," explains Mr. Hirano.

"Furthermore, we plan to enhance the value of our portfolio by promoting ESG investing. To that end, we will soon receive the accreditation for GRESB (Global Real Estate Sustainability Benchmark), thereby providing more business intelligence and engagement tools to investors interested in Legal Corporation."

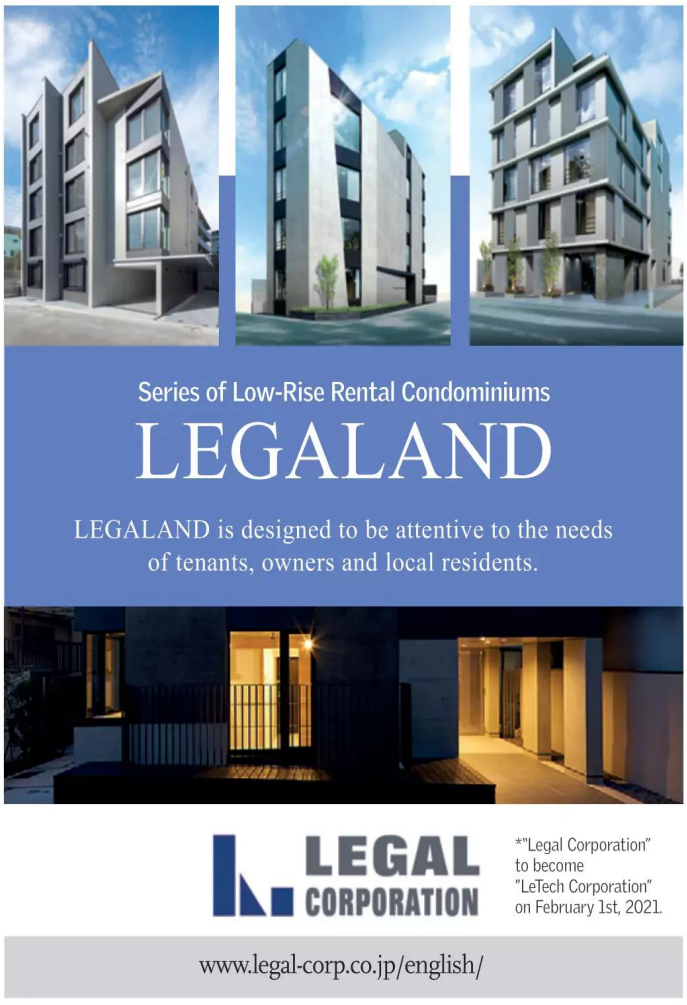
The famous Yamanote metro line that circles central Tokyo serves as the clearly marked border within which the capital's most lucrative property zones lie and where Legal Corporation aims to leverage on the greatest potential for investors. One of its latest flagship projects located in downtown Tokyo is LEGALAND, a series of low-rise rental condominiums defined by aesthetic design, high-quality structures, long-lasting life span and an excellent location. Legal Corporation currently offers 76 LEGALAND buildings in Tokyo and five in Osaka.

"As these buildings are systematically located close to main metro stations, they are both convenient and accessible," explains Mr. Hirano. "Regarding the business model, we do not sell LEGALAND per unit, but per building. Each building costs between 300 to 500 million yen (approx. $2.8m-$4.8m), which is the average market price and is both attractive and affordable. In comparison, if one was to buy a similar facility in Singapore, they would pay the same price, but per unit."

But Japanese real estate is not only about Tokyo. With strongholds in Osaka and around the Kansai region, Legal Corporation has a presence throughout the country. Outside of Tokyo, Mr. Hirano believes that the nation's second capital Osaka remains the top destination for real estate investment.

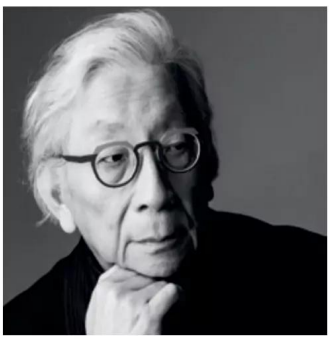
"Even though our Tokyo Branch is conducting business activities as well, Legal Corporation's headquarters is located in Osaka," he adds. "As Tokyo and Osaka are two very different markets, it is difficult to acquire expertise in both. Thanks to the location of our offices, however, we are proud to boast an in-depth knowledge of both markets."

Legal Corporation will change its name to LeTech Corporation on February 1st, 2021.



AXS: Creating unique projects through the fusion of Art & Science

One of Japan's most reputed architecture firms, AXS has responded to the ever-changing needs of society.



> "We always find it important and fundamental to unite the ability of individuals and organizations to tackle various problems related to architecture, cities and environment"
>
> Masaharu Hosoda, President, AXS



Mirai On (Nagasaki Pref. and Omura City Library, Omura City Historical Museum). (Credit: Kai Nakamura)

"Architecture is for all people." These were the words and guiding philosophy of Takeo Satow, the late founder of AXS, who firmly believed that architecture's main purpose is to respond to the ever-changing needs of society.

Having established his company in 1945, Satow set out to make his contribution to society by creating beautiful, inspiring and functional spaces – architectural breeding grounds for innovation, creativity, learning and dialogue, built primarily for the citizens who use them. The visionary architect sadly passed away in 1972, but his philosophy and vision have continued to live on at AXS.

One of Japan's most reputed and valued architecture firms, AXS has been responsible for several vital public, cultural and social infrastructure projects, including schools, hospitals, theatres, libraries, university halls, old-age residences and municipal buildings – not to mention the office and high-rise buildings that define Tokyo's skyline.

"Satow said that architecture is for everyone. This idea runs through our veins and we put it into everything we make," explains AXS's current president, Masaharu Hosoda. "I think the important thing with architecture is to think about what is necessary and what is required for the future of our society."

Considering the environmental and social challenges the world faces today, Satow's philosophy has never been more important. While the unprecedented issues related to climate change continue to intensify, the global urban population is expected to double in the next 40 years. With Japan leading the charge in the building of smart and sustainable cities, AXS has positioned itself at the forefront of tackling various problems concerning architecture, cities and the environment.



Waterras (Kanda Awaji-Cho Area Redevelopment Project). (Credit: Takeshi Yamagishi)

As part of its global strategy, AXS has now shifted more focus to providing solutions in China's fast-growing metropolises. Competition in China is huge among the world's biggest architecture firms but so far AXS's experience and capabilities have allowed it to thrive amongst competitors. For example, the company recently beat out 70 other firms to win the contract for an upcoming aquarium and hotel resort project in Shenzhen, thanks to its unique and eye-catching design.

China will represent big opportunities for AXS over the coming decades, where a favorable building policy allowing for creativity, flexibility and innovative design bodes well for the company's business model.

"The great thing about China is that the cities are designed to be the world's best," adds Mr. Hosoda. "Therefore, expanding to China will allow us to blend our know-how of the Japanese market and our freedom of expression in China, enabling us to be a competitive architectural design firm globally."





Mirai On (Nagasaki Pref. and Omura City Library, Omura City Historical Museum);
The New Ocean World & High-End Full Service Hotel in Xiaomeisha Area, Shenzhen.

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The President-elect wanted to come into office
A **DIVIDED COUNTRY** and

SWEET VICTORY
Joe Biden addresses the nation in Wilmington, Delaware, hours after being declared the next President of the United States. He said: "I will work as hard for those who didn't vote for me as those who did."

ANGELA WEISS/AFP/GETTY

BIDEN'S FIRST 100 DAYS

with FDR-like gusto.
SPLIT CONGRESS now have him rethinking those plans

by STEVE FRIESS



EVEN BEFORE JOE BIDEN passed the 270 electoral votes he needed to win the U.S. presidency four days after Election Day, plans were being laid for his administration in Zoom rooms, on conference calls and in occasional in-person, socially distant meetings in Washington, D.C., and Wilmington, Delaware. For the many teams working under Biden-Harris transition chair Ted Kaufman, those tumultuous four days following Election Day, with their shifting results in swing states and an incumbent falsely declaring victory, might as well have occurred in an alternate universe. The teams stayed focused on creating a government-in-waiting, planning how to fill key positions and plotting strategies for the ambitious agenda the former vice president had laid out since winning the Democratic nomination this summer.

What has changed since Election Day—and dramatically so: The much-hyped prospect that Democrats might take control of the U.S. Senate now seems unlikely and Republican Mitch McConnell of Kentucky will probably remain Majority Leader. As a result, the start of President-elect Biden's tenure, envisioned as an ambitious flurry of expensive programs and progressive legislation tackling issues like immigration, climate change, health care and criminal justice reform is being downscaled in anticipation of a divided government.

"In a matter of a Tuesday night, we went from expecting an FDR-like First Hundred Days to, basically, unpausing the dynamic of the last six years of Obama Administration where McConnell was an immovable object," a transition official tells *Newsweek* on background because they aren't authorized to speak to the press. "We knew this was possible. It wasn't even until around September that the polls told us a Democratic Senate was a more serious possibility. But it definitely was more fun preparing to govern with a friendly Congress."

The challenges facing a nascent Biden administration are further complicated by the devastating—and worsening—pandemic, as new coronavirus infections keep hitting daily records and the total number of cases in the U.S. closes in on the 10 million mark. COVID is "all we talk about now," the Biden transition official says. "We're still dreaming big. We just aren't sure how a lot of this can actually happen."



"IF EXECUTIVE POWER IS GOING TO BE THE ROUTE FOR BIDEN BEING A SUCCESSFUL PRESIDENT, THEN HIS PICKS NEED TO BE PEOPLE WITH GUTS AND VISION."



FROM TOP: JON CHERRY/GETTY; KENT NISHIMURA/LOS ANGELES TIMES/GETTY

VYING FOR COMMAND
Whether Republicans, led by Kentucky's Mitch McConnell (left), retain control of the Senate won't be known until the results of two runoff elections in Georgia in early January. Below, Jon Ossoff, one of the two Democratic candidates for those open Senate seats.



The answer, so far, is a stack of executive orders that were being prepared even as votes were still being counted, designed to undo a range of President Donald Trump's actions and accomplish by fiat what may now be difficult to get passed if Congress remains split. The orders will be coupled with the strategic use of Cabinet and other administrative appointments to carry out plans and a reliance on Biden's vast legislative experience and hail-fellow-well-met nature to make deals with McConnell on a narrow set of key issues.

Biden, at his post-victory celebration in Wilmington, promised to get to work immediately, announcing a new COVID-19 task force and offering a Cliff's Notes list of to-do items: "America has called upon us to marshal the forces of decency, the forces of fairness, to marshal the forces of science and forces of hope in the great battles of our time. The battle to control the virus. The battle to build prosperity. The battle to secure your family's health care. The battle to achieve racial justice and root out systemic racism in this country. And the battle to save our planet by getting climate change under control."

Then, as he has done at every opportunity throughout the campaign, Biden sounded a conciliatory tone. "Folks, I am a proud Democrat, but I will govern as an American president," he said. "I will work as hard for those who didn't vote for me as those who did."

Amidst this backdrop, what will Biden's first 100 days in office look like? Former Senate Majority Leader Tom Daschle, a longtime Biden friend, offered an outline of the immediate priorities. "There will be four components," says Daschle, who emphasized he is not directly involved with the transition. "The first is COVID, of course. He's got to address the greatest pandemic we've seen in over 100 years. The second is the economy. He was called upon in 2009 to lead the effort to restore the economy in the Great Recession and he'll draw upon that experience as he looks at COVID and the COVID-related economic challenges he will face in January. No. 3, he feels very strongly about the whole issue of climate and the climate agenda so one of his initial actions will be to restore America's role in the Paris Climate Accord. Fourth will be international. We've got to do a lot to restore our international stature and relationships with our allies."

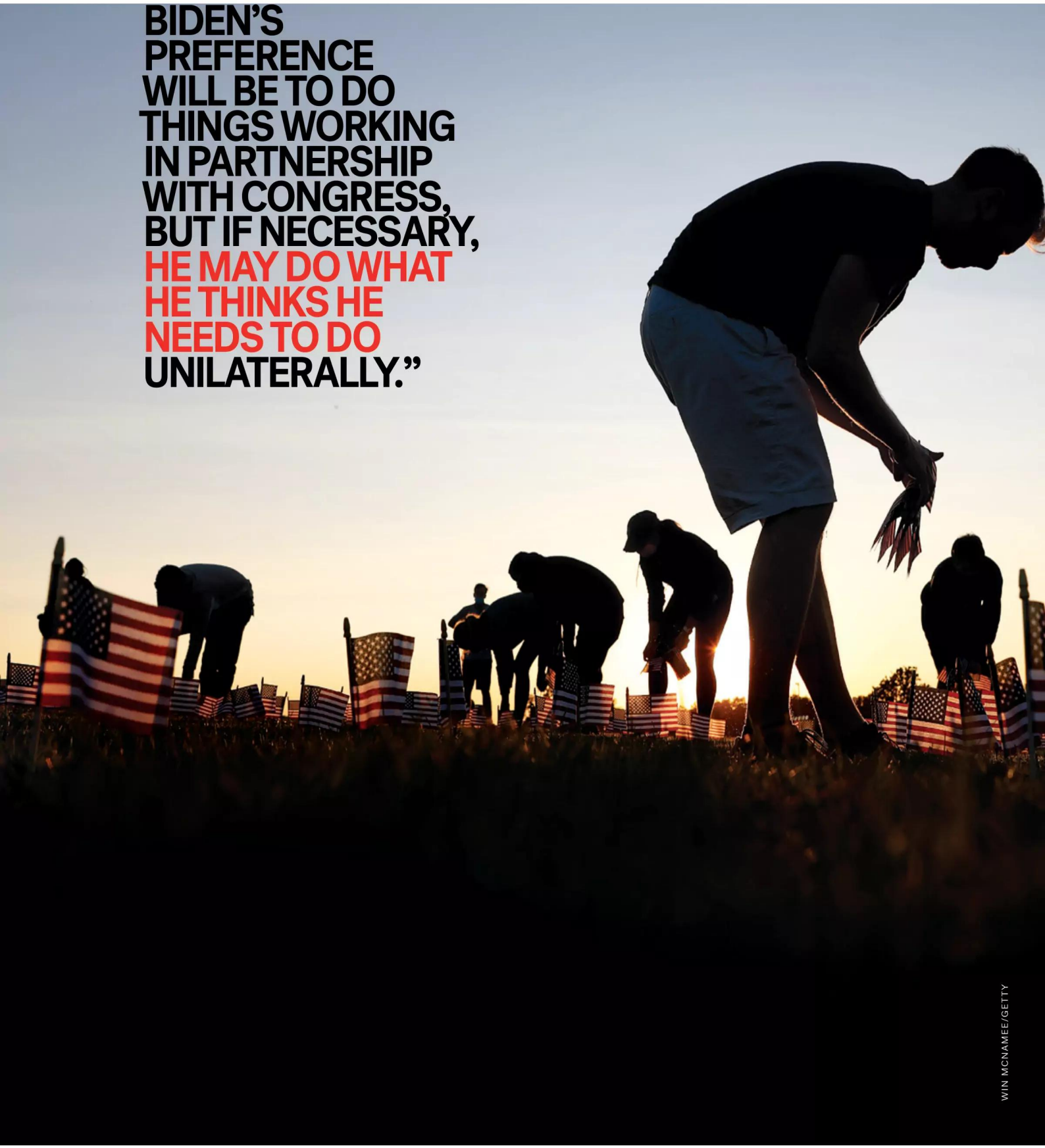
D.C.'s New Odd Couple

THE FIRST AND BIGGEST LEGISLATIVE PRIORITY, everyone agrees, is a COVID-19 relief package that includes initiatives to help small businesses, another round of direct payments to the public and funding to shore up state and local governments. While there is a possibility a bill might get hashed out in the lame-duck session ahead, Trump has signaled that he may not be willing to sign off if he's leaving office. That leaves the heavy lifting on hammering out a deal, most likely, to Biden and McConnell.

There is still a chance—seen by many political observers as almost as slim as Trump's to reverse Biden's leads through state recounts—that Democrats might flip the Senate after all. That appears to rely on winning two Senate run-offs in Georgia on January 5 when Democrat Jon Ossoff tries to unseat Republican Senator David Perdue and the Reverend Raphael Warnock, a Democrat, hopes to boot GOP Senator Kelly Loeffler. Those outcomes would make for a 50-50 chamber with a tie-breaking vote for Vice President-elect Kamala Harris, and suddenly the sky's the limit for Democratic legislation. (This also presumes the Democrats lose their bid in North

“

BIDEN'S PREFERENCE WILL BE TO DO THINGS WORKING IN PARTNERSHIP WITH CONGRESS, BUT IF NECESSARY, HE MAY DO WHAT HE THINKS HE NEEDS TO DO UNILATERALLY.”



WIN MCNAMEE/GETTY



IN MEMORIUM
As the U.S. death toll from COVID-19 neared the quarter-million mark, President-elect Joe Biden vowed to make controlling the pandemic his top priority. Here, volunteers install 200,000 American flags on the National Mall in Washington, D.C. , in honor of the lives lost.

Carolina to unseat Senator Thom Tillis and in Alaska to knock off Senator Dan Sullivan; both Republicans appear on track for victory.)

Barring such a surprising alignment of the stars for Democrats, though, McConnell and the GOP will retain control of the Senate with a slightly smaller majority than the current 53 Republican seats—and that development alone can thwart the entire Biden agenda. Biden campaigned on a big-ticket plan that included raising taxes on the wealthy and corporations; adding a public option for Medicare to expand insurance access; increasing the federal minimum wage to $15 an hour; spending billions on eco-friendly initiatives and resolving the limbo status of the estimated 11 million undocumented immigrants living in the U.S. Now, most observers say, he'll have to use all his sway to get a substantial pandemic economic stimulus passed and, perhaps, an infrastructure bill that would foster job growth via projects to rebuild roads and bridges and create green spaces, water systems and electric grids.

"McConnell made his bones by resisting Obama and Biden for as much of the eight years of their administration as possible and they paid no price at the ballot box, so clearly he and several Republicans think obstruction works for them," says Scott Mulhauser, a former deputy chief of staff for Biden during his Obama administration years. "They're going to embrace a similar approach with it."

That's the conventional wisdom, to be sure, but there is another possibility: Biden and McConnell lean into their longstanding personal relationship to cut deals. The septuagenarians—born exactly nine months apart in 1942 —served together in the Senate for nearly a quarter of a century, and McConnell was the only Republican senator who attended the funeral of Biden's older son, Beau, in 2015. Rohit Kumar, who served as McConnell's deputy chief of staff during the Obama years, insists the affection is real and has borne results before.

"I'm optimistic that they can work together because I've seen them work together," says Kumar, who now co-leads PricewaterhouseCoopers' national tax office. Kumar says McConnell turned to the then-vice president to find a compromise when talks seemed hopeless with his Senate counterpart, Minority Leader Harry Reid of Nevada at three critical moments: in 2010 when the Bush tax cuts were about to expire, in 2011 as the federal government

came within days of defaulting on its debt and in 2012 when the country nearly fell over the so-called "fiscal cliff," as then-Federal Reserve Chair Ben Bernanke referred to the more than $4 trillion in tax increases and spending cuts that would have been imposed automatically over a 10-year period without an alternative deficit reduction deal.

"I saw them interact, and they respect each other," Kumar says. "They don't agree on a lot of policy pieces, but they respect each other. Vice President Biden took us at our word, and we took him at his, and that requires trust, right? That one side is not overplaying a hand or misrepresenting the position of the other."

Still, Biden supporters hope for an assist from public pressure in states where vulnerable Republican senators are running again in 2022. McConnell's likely narrow majority in the Senate—at most two seats—means he can't afford to jeopardize the re-election chances of Senators Richard Burr of North Carolina, Ron Johnson of Wisconsin, or Lisa Murkowski of Alaska, says Jeff Timmer, co-founder of the Lincoln Project, the anti-Trump PAC formed by a legion of prominent former Republicans.

"There's going to be a certain willingness from enough Republicans and there's going to be enough groups like ours out there trying to affect that kind of compromise," says Timmer, a former chair of the Michigan Republican Party. "We want to be allies in forming a governing coalition that includes some centrists. We want to help pull Biden to the center so he doesn't have to rely on Bernie Sanders for every vote."

Representative Chrissy Houlahan, a Pennsylvania Democrat who flipped a Republican seat in 2018 and held it in the 2020 election, echoes this sentiment: "There still are several moderate Republicans in the Senate, and I'm hoping that they will be part of a coalition that will be helpful in pushing these kinds of common-sense agenda items forward."

Pressure from Progressives

IT'S NOT JUST REPUBLICANS THAT THE BIDEN TEAM has to worry about. Progressives within the Democratic Party may prove challenging, too. A minor dust-up the day after the election between former Democratic Missouri Senator Claire McCaskill and Representative Alexandria Ocasio-Cortez of New York is telling. McCaskill, now an MSNBC pundit, said Democrats lost seats in the House and failed to capture the Senate because the party pushed too hard on progressive causes like gun reform, abortion rights and LGBTQ protections. To which AOC tweeted: "Why do we listen to people who lost elections as if they are experts in winning elections?"

Many liberal activists are clear-eyed about the legislative limitations but hopeful that Biden can at least receive from McConnell the traditional opportunities to hold hearings and call votes on the president-elect's Cabinet nominees, and that at least some progressive officials will be nominated and make it through. Cabinet members have significant power to promulgate rules and regulations without Congressional approval. "If executive power is going to be the route for Biden being a successful president, then his picks need to be people with guts and vision," says Heather McGhee, co-chair of the racial-justice advocacy group Color of Change.

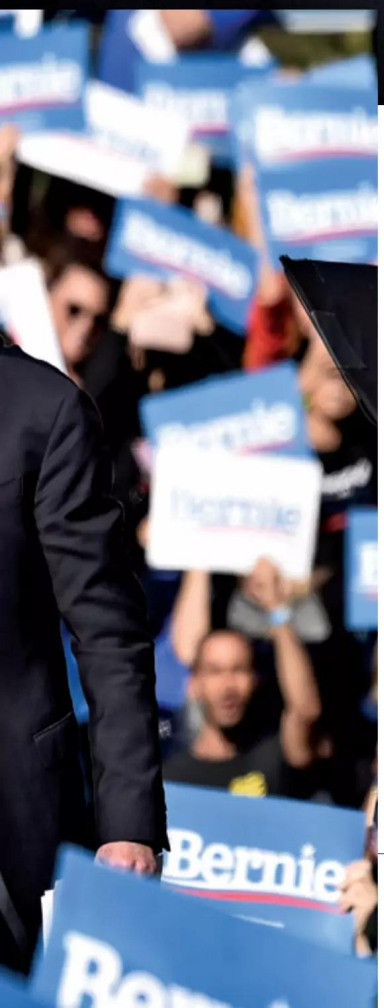
An early flash point could come around the choice for Treasury Secretary. Progressives continue to push for Massachusetts Senator Elizabeth Warren but Biden advisers shoot that idea down on the grounds that Massachusetts Governor Charlie Baker, a Republican, would almost certainly appoint a Republican to fill Warren's vacant Senate seat. Yet

THE LEFT WAITS
How much Biden will embrace progressives in his administration is an open question. Stacey Abrams (right), who mounted a powerful and pivotal campaign in Georgia to get out the vote, is often mentioned as a possible candidate for Attorney General. Meanwhile, AOC and Bernie Sanders (below) push for issues like climate change to take center stage.

FROM TOP: BENJAMIN LOWY/GETTY; BAUZEN/GC IMAGES/GETTY







IT IS GOING TO DRIVE THE LEFT NUTS BECAUSE BIDEN IS GOING TO COMPROMISE. THAT'S HIS NATURE AND THAT'S THE ONLY WAY HE'LL GET ANYTHING DONE."

Democrats in the Massachusetts Legislature drafted a bill earlier this year, in advance of the prospect of Warren being tapped for the vice presidential nomination, that would require the sitting governor to appoint someone of the same party and then schedule a special election to take place within 160 days. It could be passed quickly with a veto-proof majority, and that would put pressure back on Biden to reward Warren and the progressives who grudgingly backed him with a plum appointment.

And, Biden could face an outcry if he doesn't reward some key progressive allies—if not Warren, then Stacey Abrams (for Attorney General) and Atlanta Mayor Keisha Lance Bottoms (for Housing and Urban Development) come to mind—while perhaps tapping the moderate likes of Minnesota Senator Amy Klobuchar (for AG), former South Bend, Indiana, Mayor Pete Buttigieg (getting buzz as potential U.N. ambassador) or tech executive Meg Whitman, a failed GOP candidate for California governor (for Commerce.)

Disputes like this "are going to be a major challenge for Biden," says Terry Sullivan, a University of North Carolina political scientist and executive director of the White House Transition Project, a non-partisan academic group that advises incoming administrations on transition issues. "It is going to drive the left nuts because Biden is going to compromise. That's his nature and that's the only way he'll get anything done."

Trump Precedent May Haunt GOP

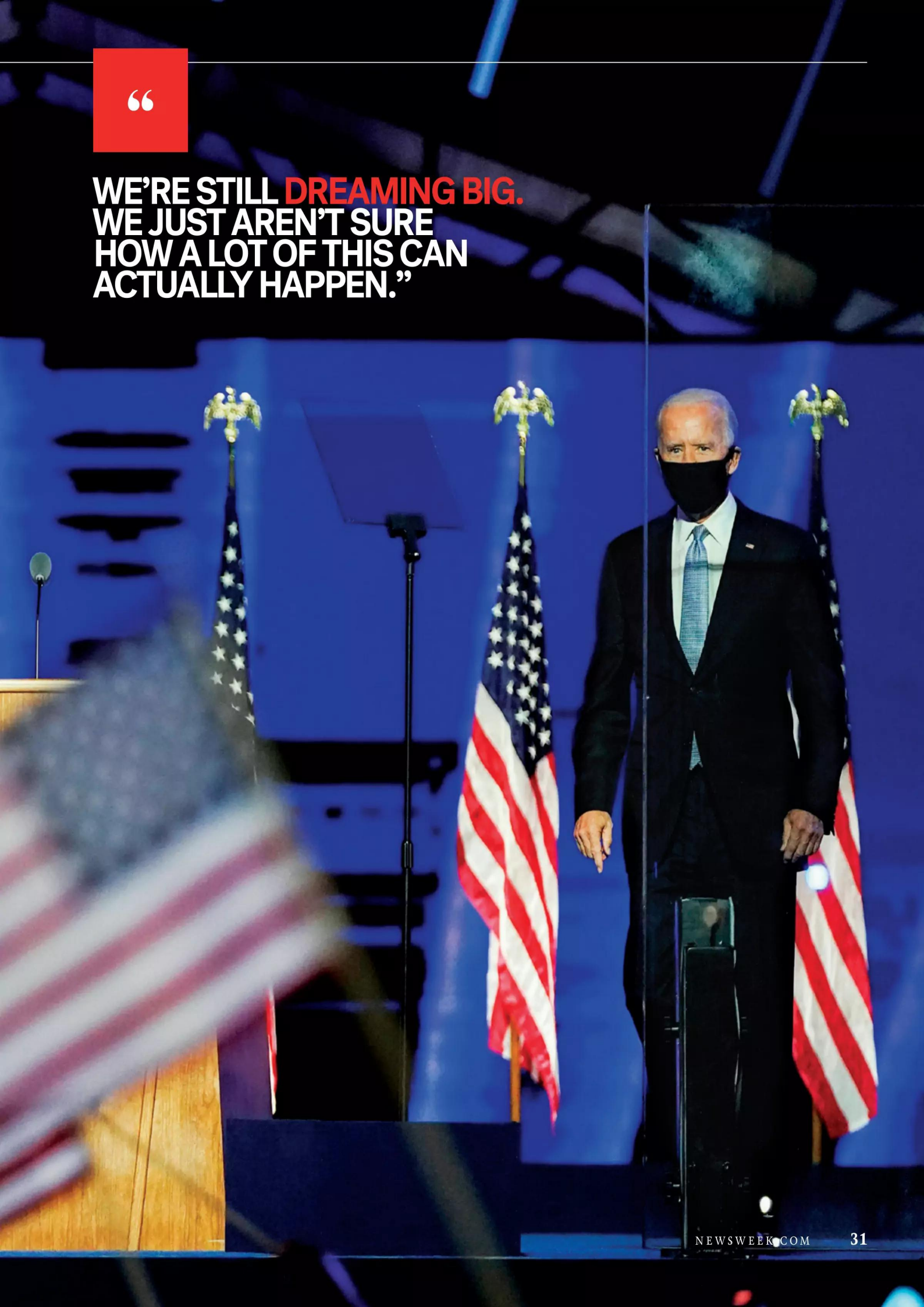
ACTUALLY, THERE IS ANOTHER WAY PRESIDENTS GET things done—executive orders. As all modern presidents have done, the first days of Biden's presidency will involve picking the low-hanging fruit, tackling moves that Trump did by fiat that can be reversed with a stroke of a pen. This includes a laundry list of environmental changes that would impose more aggressive methane pollution limits on new oil and gas operations, increasing the requirements on the federal government procurement system to prioritize the use of clean energy and purchase of zero-emissions vehicles, shutting down the Arctic National Wildlife Refuge and other federal property from new oil and gas exploration and requiring public companies to publish greenhouse gas emission data for their factories and suppliers.

To address COVID-19, the Biden team expects to



AFTER PARTY
President-electJoe Biden and Vice President-elect Kamala Harris take the stage in Wilmington, Delaware, hours after he was declared the winner of the election. They have their work cut out for them.

ANDREW HARNIK/GETTY


“
WE’RE STILL DREAMING BIG.
WE JUST AREN’T SURE
HOW A LOT OF THIS CAN
ACTUALLY HAPPEN.”

pull together executive orders rejoining the World Health Organization, requiring masks to be worn at all federal facilities and activating the Defense Production Act to crank out personal protective equipment for health care workers, sources say.

Likewise, transition insiders say executive orders have already been drafted to end Trump's so-called Muslim ban, the controversial halt of travel to the U.S. from several mostly Muslim nations and to both expedite and expand the nation's handling of requests for asylum from foreigners fleeing oppression or persecution. Trump capped the admission of refugees to 50,000 in his first month in office and in 2020 chopped that down to 18,000, the lowest level in modern history. "As a former State Department official, I know that because of the great harm that Trump and Stephen Miller have done to our immigration and asylum system, it's going to take a little time to get your bureaucratic wheels to turn again on this, but we fully expect a repeal of the Muslim ban executive orders among other things," says Wa'el Alzayat, CEO of Emgage, a progressive Muslim advocacy group that vocally supported Biden.

All of that is in the works, Biden insiders say, and more. The transition is contemplating executive orders to reform the no-fly and watch list systems that limit air travel for potential terrorism suspects to provide more transparency about how the lists are compiled and creating an easier method for people to prove they don't belong on it. There will be some effort to restore protections from deportations for Dreamers, undocumented people brought to the U.S. as small children.

The team is also looking at an idea floated by Warren in an essay published on *Medium* in January that asserts the president can, by fiat, cancel huge swaths of college debt. "The same legislation that gives the Secretary of Education the power to issue those loans is the same authority that allows the federal government to cancel or modify them," McGhee says. "Canceling student loan debt for young people is hugely important to fixing the economy."

Republicans will howl about much of this, as they often did when President Barack Obama issued executive orders, but Democrats point out that Trump pushed the EO boundaries even farther. While some of Trump's EOs are legally suspect, they may contain elements the Biden team will want to defend, such as the incumbent's recent edict requiring insurance

"EVEN THE GREATEST LEGISLATIVE PRESIDENTS LIKE FDR AND LBJ STARTED WITH ONLY A THIRD OF THE SENATORS OR A THIRD OF THE HOUSE ON THEIR SIDE."





FROM TOP: PAUL RATJE/AFP/GETTY; STEFFEN KUGLER-BUNDESREGIERUNG/GETTY





EYES ABROAD
Immigration reform is high on the Biden agenda (above, a group of Brazilian migrants who tried crossing into the U.S. last year who were stopped by Border Patrol agents). Also critical: repairing fractured relations with foreign allies like Germany's Angela Merkel, seen here with Biden in 2013, when he was Vice President.

companies to protect pre-existing conditions. If a newly bolstered conservative majority of the U.S. Supreme Court strikes down the Affordable Care Act in a case they were scheduled to hear on November 10, Biden could seek to enforce the Trump order. "How confusing will it be for Republicans to complain that Biden is overstepping if he's using Trump's own words?" one transition source says.

"President-elect Biden will use every executive authority he has to initiate actions that attempt to address the extraordinary challenges we're facing economically and with COVID," Daschle says. "Biden's preference will be to do things statutorily, working in partnership with Congress, but if necessary, he may do what he thinks he needs to do unilaterally."

Another ally, Vermont Senator Bernie Sanders, said it more bluntly to ABC News after the election: "As Donald Trump has shown us, the power of the pen on executive orders is very significant and I hope [Biden] utilizes that."

Repairing Foreign Relations

IN ADDITION TO HAVING BEEN A GLOBE-TROTTING veep, Biden will be the first president since James Buchanan to have served as chair of the Senate Foreign Relations Committee—and his wealth of experience in the arena and personal ties to many world leaders will play a big role in the launch of his presidency. Within minutes of the networks calling the race for Biden, American allies who chafed under frequent criticism from Trump, rejoiced.

"Our transatlantic friendship is indispensable," German Prime Minister Angela Merkel tweeted. NATO Secretary General Jens Stotenberg echoed the sentiments, posting: "I know Joe Biden as a strong supporter of our Alliance & look forward to working closely with him. A strong NATO is good for both North America & Europe."

"Remember when Obama came into office and the right said he was on an 'apology tour,'? Well, Biden actually may have to do something to show that his administration wants to lead again the way we used to," says a Biden foreign policy consultant who was not authorized to speak to the media.

Daschle bristled at that notion: "I don't think Biden has to apologize. He has to say to foreign leaders, 'Look, we've had a longstanding relationship going back decades with most of our allies, I want to restore that, and I need your help. I want to open up the doors of communication and cooperation once more. Let's figure out how to do it together.'"

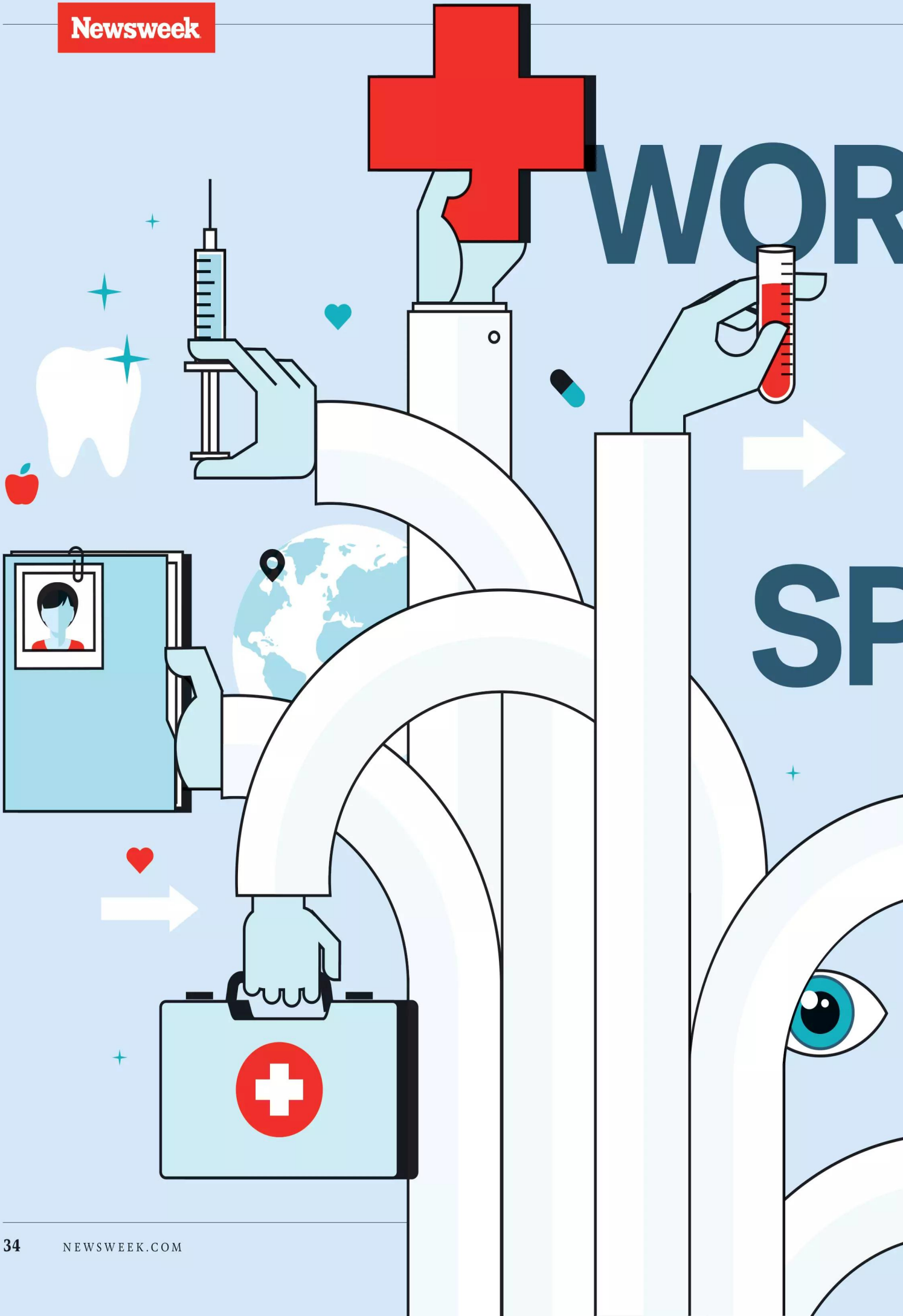
Transition sources say Biden is eager, through public statements, restoration of some foreign aid and reversals of Trump-era immigration restrictions, to show he means to make amends. But Biden's election alone won't heal the wounds of the Trump era, says Representative Elissa Slotkin, a former CIA operative who advised Presidents George W. Bush and Obama. "It's not like the results of the election are such a clear repudiation of Trumpism that Biden and his team can walk into these national capitals and say, 'Look, we just had this aberration, this strange four years, and we're back,' " says Slotkin, a Democrat from Michigan. "If he's going to have big bold initiatives on climate change, those leaders have the right to ask, 'Do you have the mandate for this? And how can you convince us that in four years or eight years, we're not just going to have a pendulum swing back like we've been experiencing?'"

That won't be easy, but Timmer of the Lincoln Project expects some Republicans who have been uncomfortable with Trump-era antagonism to join Biden in re-engaging with allies, particularly in Europe. "So many people who have been part of our anti-Trump coalition have been leaders on foreign policy fighting alongside and working with Joe Biden over the last decades," Timmer says.

The closeness of the election—and the idea that some 71 million Americans supported Trump, the second largest number of votes for a presidential candidate after Biden's 75 million and counting—means that groups like the Lincoln Project plan to remain active to help Democrats and non-Trump-supporting Republicans as 2022 approaches.

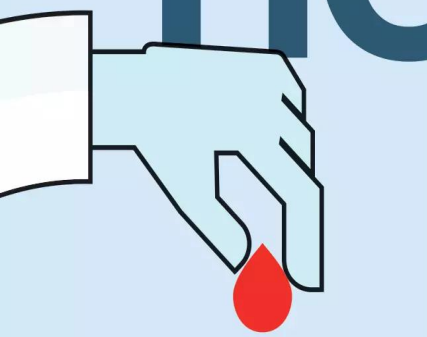
"Even the greatest legislative presidents like FDR and Lyndon Johnson started with only a third of the senators or a third of the House on their side, a third, opposed to them and another third in the middle," Sullivan says. "They had to make those third in the middle come to their side. That's how you have a successful leadership, building those coalitions. If we don't think Biden can do this, we are underestimating his vast legislative experience. Biden is very well suited to govern in this environment and this moment—maybe more than anyone." N

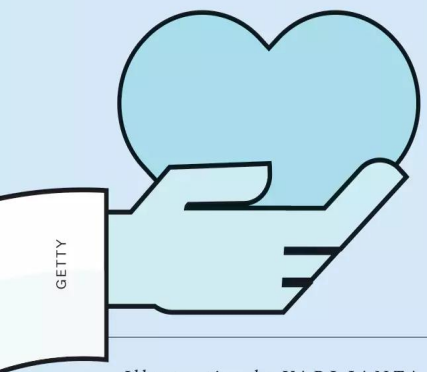
→ **Steve Friess** *is a* NEWSWEEK *contributor based in Ann Arbor, Michigan.*


WOR
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RLD'S BEST PECIALIZED HOSPITALS

2021





GETTY

Picking the right place for specialized care is one of the most important medical decisions you can make. Here are the premier institutions in three key treatment areas.

Illustration by VARI JANTA

THE FULL LIST IS AVAILABLE AT **NEWSWEEK.COM/WBSH-2021**

IN OUR NINE DECADES, *NEWSWEEK* HAS COVERED ALL ASPECTS of health care—scientific challenges, economic disruption, the occasional medical miracle and most of all, what these developments mean for our readers. As part of that commitment, we've partnered with Statista, the global market research and consumer data firm, to rank the world's best hospitals. Now we're expanding that expertise by looking at specialties. After the publication of the first part in September, in which we awarded the best hospitals for cardiology, oncology and endocrinology, we conclude this year's ranking with the best hospitals for neurology, gastroenterology and orthopedics. If you or a loved one needs specialized care in one of those areas, as millions of us do, you want to know which hospitals or medical centers have state-of-the-art facilities and the most knowledgeable, accomplished physicians. Where will you have access to the best diagnosticians, highest level of care and most effective treatments? Here in the magazine, we list the top 50 hospitals in each of the specialties; the full list of 300 and the results from the first publication are online at newsweek.com/wbsh-2021. We're proud to offer our readers these independent, authoritative and reliable *Newsweek*/Statista rankings. → **Nancy Cooper,** *Global Editor in Chief*

METHODOLOGY

The ranking features the top 100 hospitals in the medical fields of neurology, gastroenterology and orthopedics. While global top hospitals are represented in multiple medical fields, leading specialized hospitals that are highly renowned in one or two specific medical fields or treatments also made it into the list in their specialization.

Hospitals which are not accessible to the public and/or are very small were excluded from the ranking since they were very unlikely to receive enough recommendations to make the final list.

The ranking is based solely on peer recommendations for specific areas of expertise from a global survey of medical professionals. Based on the underlying methodology, each list includes a ranking of the 50 best global hospitals, while ranks 51 to 100 are sorted alphabetically.

The peer recommendations were collected in two survey waves. First, *Newsweek* and Statista performed an online survey among tens of thousands of doctors, health care professionals and hospital managers in over 20 countries. In total, over 40,000 medical experts were invited to participate in the online survey.

The data was collected by *Newsweek* and Statista during an initial survey period from May to July 2020. The questionnaire did not suggest a list of recommended hospitals, therefore respondents were free to suggest any hospital they deemed recommendable. Self-recommendations were not allowed. Statista performed plausibility checks on all data to prevent self-nomination. A recommendation score was calculated based on the number of weighted recommendations received.

For the second survey period, Statista asked specialists from the three medical fields to rate a set number of hospitals. The list was comprised of the hospitals which received the highest number of recommendations in the first wave as well as the global top 100 hospitals from Statista/*Newsweek*'s "World's Best Hospitals 2020" ranking (there was an overlap between both criteria). Participants were asked to assign a ranking position to these hospitals (Top 1, Top 5, Top 10, Top 20, Top 50, Top 75, Top 100, Top 200). The ranking position was subsequently converted into a ranking score.

Answers were then weighted by the type of respondent by profession, with primary recommendations from doctors in the relevant medical field receiving the highest weight, (e.g., neurologists for neurology) and by the confidence respondents had in their vote (0-100%). Combined, the two survey periods resulted in over 22,000 individual hospital recommendations.

An overall reputation score (0-100%) was calculated for every hospital in every medical field based on the total weighted number of recommendations and the ranking score. The preliminary lists were presented to a global expert board, which serves in an advisory role, for validation. For the full methodology, please visit newsweek.com/wbsh-2021.

WORLD'S BEST HOSPITALS
NEUROLOGY
2021
Newsweek
POWERED BY statista

Neurology

1 **Mayo Clinic - Rochester - Adult Neurology and Neurosurgery**
ROCHESTER, MN, USA

2 **Hôpital Universitaire Pitié Salpêtrière - Département De Neurologie**
PARIS, FRANCE

3 **National Hospital For Neurology and Neurosurgery - Queen Square**
LONDON, UK

4 **Charité - Universitätsmedizin Berlin - CharitéCentrum 15**
BERLIN, GERMANY

5 **Massachusetts General Hospital - Department of Neurology**
BOSTON, MA, USA

6 **Fondazione I.R.C.C.S. Istituto Neurologico Carlo Besta**
MILAN, ITALY

7 **Cleveland Clinic - Neurological Institute**
CLEVELAND, OH, USA

8 **Asan Medical Center - Department of Neurology**
SEOUL, SOUTH KOREA

9 **The Johns Hopkins Hospital - Department of Neurology & Neurosurgery**
BALTIMORE, MD, USA

10 **Juntendo University Hospital - Department of Neurology**
TOKYO, JAPAN

11 **Universitätsklinikum Heidelberg - Neurologische Klinik**
HEIDELBERG, GERMANY

12 **Universitätsklinikum Freiburg - Klinik für Neurologie & Neurophysiologie**
FREIBURG, GERMANY

13 **Seoul National University - Bundang Hospital - Department of Neurology**
SEONGNAM, SOUTH KOREA

14 **Hospital das Clinicas da Universidade de Sao Paulo - Neurologia**
SAO PAULO, BRAZIL

15 **Royal Melbourne Hospital - Parkville - Neurology service**
MELBOURNE, AUSTRALIA

16 **New York-Presbyterian Hospital-Columbia and Cornell - Neurology & Neurosurgery Services**
NEW YORK, NY, USA

17 **The Catholic University Of Korea - Seoul St. Mary's Hospital - Department of Neurology**
SEOUL, SOUTH KOREA

18 **The University of Tokyo Hospital - Department of Neurology**
TOKYO, JAPAN

19 **The Mount Sinai Hospital - Neurology Department**
NEW YORK, NY, USA

20 **Universitätsklinikum Bonn - Klinik und Poliklinik für Neurologie**
BONN, GERMANY

21 **Mayo Clinic - Phoenix - Neurology & Neurosurgery**
PHOENIX, AZ, USA

22 **Clinica Universidad de Navarra - Departamento de Neurología**
PAMPLONA, SPAIN

23 **Barnes-Jewish Hospital - Neurology & Neurosurgery**
SAINT LOUIS, MO, USA

24 **Universitätsmedizin der Johannes Gutenberg-Universität Mainz - Klinik und Poliklinik für Neurologie**
MAINZ, GERMANY

25 **Hospital Universitario La Paz - Servicio de Neurología**
MADRID, SPAIN

26 **Montreal General Hospital - McGill University Health Centre - The Neuro**
MONTREAL, CANADA

27 **Universitätsklinikum Erlangen - Neurologische Klinik**
ERLANGEN, GERMANY

28 **Chung-Ang University Hospital - Neurology Department**
SEOUL, SOUTH KOREA

29 **Universitätsklinikum Tübingen - Neurologische Klinik**
TÜBINGEN, GERMANY

30 **Samsung Medical Center - Neuroscience Center**
SEOUL, SOUTH KOREA

31 **Brigham And Women's Hospital - Department of Neurology**
BOSTON, MA, USA

32 **Tottori University Hospital - Department of Neurology**
YONAGO, JAPAN

33 **Policlinico Universitario A. Gemelli - Dipartimento di scienze dell'invecchiamento, neurologiche, ortopediche e della testa-collo**
ROME, ITALY

34 **Fondazione Istituto Neurologico C. Mondino**
PAVIA, ITALY

35 **Nagoya University Hospital - Department of Neurology**
NAGOYA, JAPAN

Gastroen

1 **Mayo Clinic - Rochester - Division of Gastroenterology and Hepatology**
ROCHESTER, MN, USA

2 **The Mount Sinai Hospital - Digestve Diseases - Gastroenterology**
NEW YORK, NY, USA

3 **Policlinico Universitario A. Gemelli - Internal Medicine and Gastroenterology**
ROME, ITALY

4 **Massachusetts General Hospital - Digestive Healthcare Center**
BOSTON, MA, USA

5 **Cleveland Clinic - Digestive Disease & Surgery Institute**
CLEVELAND, OH, USA

6 **Asan Medical Center - Department of Gastroenterology**
SEOUL, SOUTH KOREA

7 **King's College Hospital - Department of Gastroenterology**
LONDON, UK

8 **Charité - Universitätsmedizin Berlin - Medizinische Klinik für Gastroenterologie, Infektiologie und Rheumatologie**
BERLIN, GERMANY

9 **The Johns Hopkins Hospital - Division of Gastroenterology & Hepatology**
BALTIMORE, MD, USA

10 **Toronto General - University Health Network - Princess Margaret Cancer Centre (Gastrointestinal Clinic)**
TORONTO, CANADA

11 **New York-Presbyterian Hospital-Columbia and Cornell - Center for Digestive Diseases**
NEW YORK, NY, USA

12 **Hospital Israelita Albert Einstein - Einstein Gastroenterology**
SAO PAULO, BRAZIL

13 **Istituto Clinico Humanitas - Gastroenterologia clinica**
MILAN, ITALY

14 **St Mark's Hospital - Department of Gastroenterology**
HARROW, UK

36 **Hospital of the University of Pennsylvania - Penn Presbyterian - Neurology**
PHILADELPHIA, PA, USA

37 **Klinikum der Universität München - Neurologische Klinik und Poliklinik**
MUNICH, GERMANY

38 **Stanford Health Care - Stanford Hospital - General Neurology Clinic**
STANFORD, CA, USA

39 **Centre hospitalier universitaire Lille - Neurologie**
LILLE CEDEX, FRANCE

40 **Fondation Rothschild - Service de Neurologie**
PARIS, FRANCE

41 **National Center of Neurology and Psychiatry**
TOKYO, JAPAN

42 **Hospital for Sick Children - Division of Neurology**
TORONTO, CANADA

43 **Toronto General - University Health Network - Krembil Neuroscience Centre**
TORONTO, CANADA

44 **Policlinico Umberto I - Clinica neurologia**
ROME, ITALY

45 **Klinikum rechts der Isar der Technischen Universität München - Neurologische Klinik**
MUNICH, GERMANY

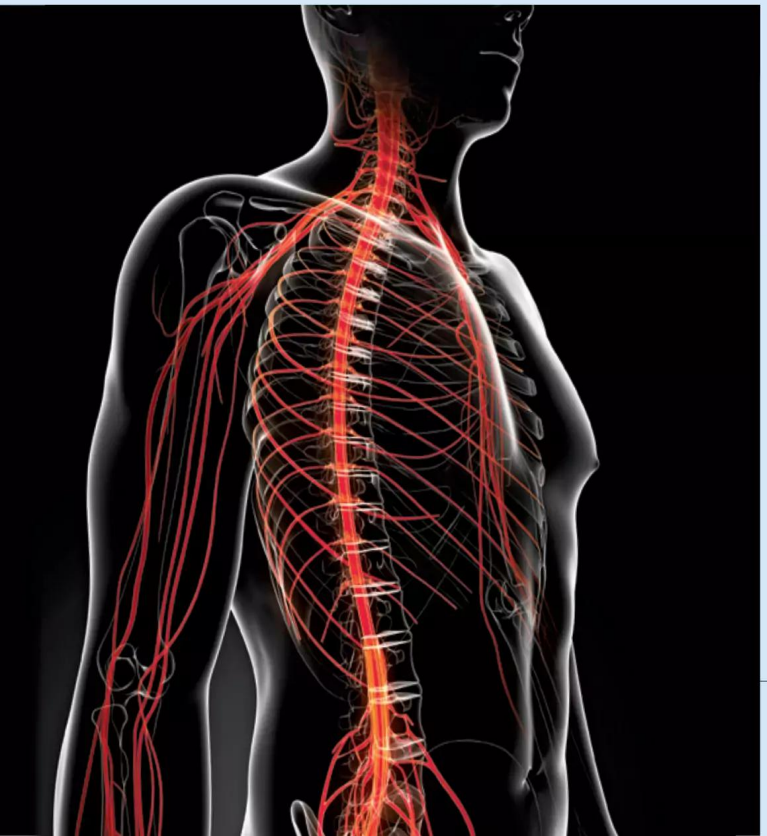
46 **Sunnybrook Health Sciences Centre - Division of Neurology**
TORONTO, CANADA

47 **Hôpital Lyon Sud (HCL) - Service de neurologie clinique et fonctionnelle**
PIERRE BENITE, FRANCE

48 **Universitätsklinikum Köln - Klinik und Poliklinik für Neurologie**
COLOGNE, GERMANY

49 **Universitätsspital Basel - Neurologisch-Neurochirurgische Poliklinik**
BASEL, SWITZERLAND

50 **Hospital For Special Surgery - Department of Neurology**
NEW YORK, NY, USA



SEBASTIAN KAULITZKI/GETTY



nterology

WORLD'S BEST HOSPITALS
GASTROENTEROLOGY
2021
Newsweek
POWERED BY statista

15 **The Catholic University Of Korea - Seoul St. Mary's Hospital - Department of Gastroenterology**
SEOUL, SOUTH KOREA

16 **Samsung Medical Center - Division of Gastroenterology**
SEOUL, SOUTH KOREA

17 **Universitätsklinikum Düsseldorf - Klinik für Gastroenterologie, Hepatologie und Infektiologie**
DÜSSELDORF, GERMANY

18 **John Radcliffe Hospital - Oxford Clinical and Academic Gastroenterology**
OXFORD, UK

19 **Universitätsklinikum Essen - Klinik für Gastroenterologie und Hepatologie**
ESSEN, GERMANY

20 **Hospital Oswaldo Cruz - Gastroclínica**
SAO PAULO, BRAZIL

21 **Universitätsklinikum des Saarlandes - Klinik für Innere Medizin II**
HOMBURG, GERMANY

22 **Clinica Universidad de Navarra - Departamento de Digestivo**
PAMPLONA, SPAIN

23 **Emory University Hospital - Emory Clinic Gastroenterology**
ATLANTA, GA, USA

24 **Klinikum der Universität Augsburg - III. Medizinische Klinik**
AUGSBURG, GERMANY

25 **Hospital Ramón y Cajal - Servicio de Gastroenterología y Hepatología**
MADRID, SPAIN

26 **University of Chicago Medical Center - Section of Gastroenterology, Hepatology and Nutrition**
CHICAGO, IL, USA

27 **UCSF Medical Center - Gastroenterology at Parnassus**
SAN FRANCISCO, CA, USA

28 **Stanford Health Care - Stanford Hospital - Digestive Health Center (General Gastroenterology Clinic)**
STANFORD, CA, USA

29 **Mayo Clinic - Phoenix - Division of Gastroenterology and Hepatology**
PHOENIX, AZ, USA

30 **Queen Elizabeth Hospital Birmingham - Centre for Rare Diseases**
BIRMINGHAM, UK

31 **Northwestern Memorial Hospital - Gastroenterology**
CHICAGO, IL, USA

32 **Beth Israel Deaconess Medical Center - Digestive Disease Center**
BOSTON, MA, USA

33 **Universitätsklinikum Bonn - Medizinische Klinik und Poliklinik I**
BONN, GERMANY

34 **Universitätsmedizin Göttingen - Klinik für Gastroenterologie, gastrointestinale Onkologie und Endokrinologie**
GÖTTINGEN, GERMANY

35 **Korea University - Anam Hospital - Department of Gastroenterology**
SEOUL, SOUTH KOREA

36 **Azienda Ospedaliera di Padova - U.O.C. Gastroenterologia**
PADOVA, ITALY

37 **Policlinico Sant'Orsola-Malpighi - Ambulatorio divisionale di gastroenterologia**
BOLOGNA, ITALY

38 **Hospital Universitario Virgen del Rocío - Departamento de Aparato Digestivo**
SEVILLA, SPAIN

39 **St. Michael's Hospital - Division of Gastroenterology**
TORONTO, CANADA

40 **Hospital Universitari Vall d'Hebron - El Servicio del Aparato Digestivo**
BARCELONA, SPAIN

41 **University of Michigan Hospitals - Michigan Medicine - Division of Gastroenterology and Hepatology**
ANN ARBOR, MI, USA

42 **Universitätsklinikum RWTH Aachen - Medizinische Klinik III**
AACHEN, GERMANY

43 **Royal Free Hospital - Centre for Gastroenterology**
LONDON, UK

44 **St Thomas' Hospital - Gastroenterology and Hepatology**
LONDON, UK

45 **Royal Prince Alfred Hospital - Gastroenterology**
SYDNEY, AUSTRALIA

46 **Brigham And Women's Hospital - Division of Gastroenterology, Hepatology & Endoscopy**
BOSTON, MA, USA

47 **Grande Ospedale Metropolitano Niguarda - Dipartimento Medico Polispecialistico**
MILAN, ITALY

48 **Amsterdam UMC - Gastroenterology and Hepatology**
AMSTERDAM, NETHERLANDS

49 **Seoul National University Hospital - Division of Gastroenterology**
SEOUL, SOUTH KOREA

50 **University College Hospital - Gastrointestinal Services Division**
LONDON, UK



Orthopedics

1. **Hospital For Special Surgery**
   NEW YORK, NY, USA
2. **Mayo Clinic - Rochester - Department of Orthopedic Surgery**
   ROCHESTER, MN, USA
3. **Charité - Universitäts-medizin Berlin - Centrum für Muskulo-skeletale Chirurgie**
   BERLIN, GERMANY
4. **Helios ENDO-Klinik Hamburg - Orthopädie**
   HAMBURG, GERMANY
5. **Severance Hospital - Yonsei University - Department of Orthopedic Surgery**
   SEOUL, SOUTH KOREA
6. **Schulthess Klinik - Orthopädie**
   ZÜRICH, SWITZERLAND
7. **The Johns Hopkins Hospital - Department of Orthopaedic Surgery**
   BALTIMORE, MD, USA
8. **Massachusetts General Hospital - Department of Orthopaedic Surgery**
   BOSTON, MA, USA
9. **The Royal National Orthopaedic Hospital - Stanmore**
   STANMORE, UK
10. **Hospital Universitario La Paz - Traumatología y Cirugía Ortopédica**
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    SEOUL, SOUTH KOREA
13. **KyungHee University Medical Center - Department of Orthopedic Surgery**
    SEOUL, SOUTH KOREA
14. **Northwestern Memorial Hospital - Center for Comprehensive Orthopaedic and Spine Care**
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15. **Brigham And Women's Hospital - Department of Orthopaedic Surgery**
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16. **NYU Langone Hospitals - Department of Orthopedic Surgery**
    NEW YORK, NY, USA
17. **Inselspital Bern - Orthopädische Chirurgie und Traumatologie**
    BERN, SWITZERLAND
18. **Istituto Ortopedico Galeazzi - Gruppo San Donato**
    MILAN, ITALY
19. **BG-Unfallklinik - Unfallkrankenhaus Berlin - Klinik für Unfall-chirurgie und Orthopädie**
    BERLIN, GERMANY
20. **Hospital Israelita Albert Einstein - Orthopedics and Rheumatology**
    SAO PAULO, BRAZIL
21. **Cleveland Clinic - Orthopaedic & Rheumatologic Institute**
    CLEVELAND, OH, USA
22. **Royal Adelaide Hospital - Orthopaedic clinic**
    ADELAIDE, AUSTRALIA
23. **Klinik König-Ludwig-Haus - Orthopädie**
    WÜRZBURG, GERMANY
24. **Jefferson Health - Thomas Jefferson University Hospitals - Department of Orthopedic Surgery**
    PHILADELPHIA, PA, USA
25. **Hôpital Universitaire Pitié Salpêtrière - Service de Chirugie Orthipédique et Traumatologique**
    PARIS, FRANCE
26. **Barnes-Jewish Hospital - Orthopedic Care**
    SAINT LOUIS, MO, USA
27. **Universitätsklinikum Bonn - Klinik und Poliklinik für Orthopädie und Unfallchirurgie**
    BONN, GERMANY
28. **Royal Prince Alfred Hospital - Orthopaedics**
    SYDNEY, AUSTRALIA
29. **Vancouver General Hospital - Orthopaedics Trauma Clinic**
    VANCOUVER, CANADA
30. **Hospital Universitario Virgen del Rocío - Cirugía Ortopédica, Traumatología y Reumatología**
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ORTHOPEDICS

2021

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ZÜRICH, SWITZERLAND

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SEOUL, SOUTH KOREA

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TORONTO, CANADA

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BARCELONA, SPAIN

35 **Hospital Universitari Vall d'Hebron - Servei de Cirurgia Ortopèdica i Traumatologia**
BARCELONA, SPAIN

36 **Gangnam Severance Hospital - Yonsei University - Orthopedic Department**
SEOUL, SOUTH KOREA

37 **Sana Kliniken Sommerfeld - Orthopädie**
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SEOUL, SOUTH KOREA

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TOKYO, JAPAN

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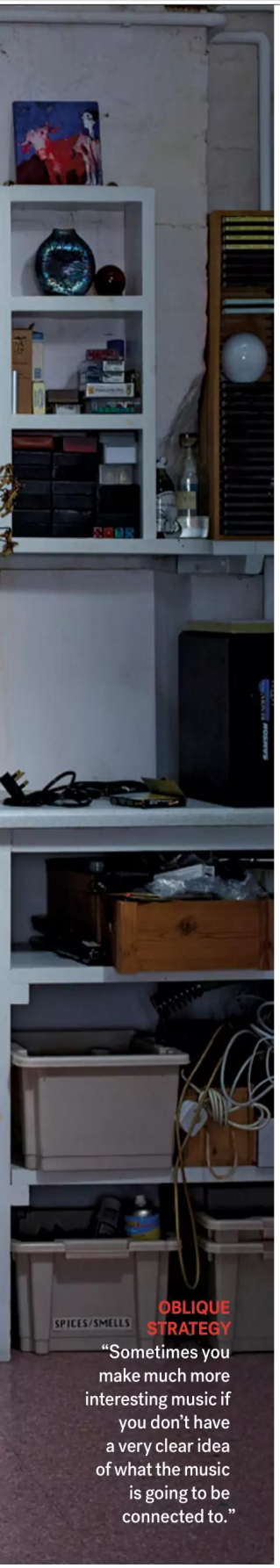
MUSIC

Sound & Vision

Musician and producer Brian Eno's new album *Film Music 1976–2020* is a collection of his soundtracks for movies ranging from the obscure and avant-garde to big-budget Hollywood hits

ADJUSTING TO A NEW REALITY
"I've gone a little bit crazy during the quarantine." » P.48





OBLIQUE STRATEGY
"Sometimes you make much more interesting music if you don't have a very clear idea of what the music is going to be connected to."

FIFTY YEARS AGO, A YOUNG AND UNKNOWN Brian Eno, fresh out of the Winchester School of Art, scored his first movie: a six-and-a-half-minute experimental short by artist Malcolm Le Grice called *Berlin Horse*. It had no story and was constructed entirely of two short pieces of film. Which was perfect for Eno.

"It's essentially two loops that are running out of sync with each other and projected on the top of one another," he says. "This is what I was doing in music at the time. [The score] was exactly like the film, where it was one loop superimposed on another, two loops not of commensurable length so they don't fit together in the same way. They keep generating different clusters." The music, sort of a fractured calliope tune, has most of the elements that have characterized Eno's long career as a self-described "non-musician" ever since: simplicity, repetition, randomness and fascination with technology plus a willingness to try anything.

A few years after *Berlin Horse*, Eno would find fame first as a member of Roxy Music and then as a groundbreaking solo artist and producer/collaborator for acts like Talking Heads, Devo, U2, David Bowie and Coldplay. Through all that, though, Eno kept making soundtracks. Now his soundtrack work has been assembled for a new compilation titled *Film Music 1976–2020* (due out digitally on November 13 and physically on January 22). The selections draw from such films as *Dune*, *Heat*, *Trainspotting* and a new documentary *We Are as Gods* about Whole Earth Catalog editor and cyber visionary Stewart Brand.

"I've always liked composing with films in mind," Eno, 72, told *Newsweek* recently, adding with a laugh, "It's quite late in my film soundtrack career to finally release an album."

Film Music moves seamlessly through different moods of beauty, melancholy, foreboding and tension. Throughout, the delicate, ambient atmospherics of tracks like "Ship in a Bottle" (from Peter Jackson's *The Lovely Bones*) and "Top Boy (Theme)" (from a British TV series) dominate the compilation. But *Film Music* also contains a few outliers such as the upbeat and rhythmic "Under" (from Ralph Bakshi's *Cool World*) and a cover of William Bell's 1961 Stax hit, "You Don't Miss Your Water" (from Jonathan Demme's *Married to the Mob*), featuring a lead vocal by Eno. In compiling the album, Eno says he wanted variety—but not too much. "There was attention paid to making it a listenable record," he says, "I never like to make records where it's completely unreliable about what's going to happen next, where it jumps back and forth too much. But there was a lot to choose from, so we had a pretty big menu of stuff to look at."

Eno has long been interested not only in actual soundtracks, but also in the idea of "movie music" as its own genre, music designed to create or enhance a mood while also somehow not calling too much attention to itself. While recording his 1970s art pop albums *Here Comes the Warm Jets*, *Taking Tiger Mountain (By Strategy)* and his 1975 masterpiece *Another Green World*, he began exploring "ambient music"—hypnotic, minimalist soundscapes. These explorations would serve as the basis for his 1978 album *Music for Films*, ambient tracks for movies which didn't exist (although several of the tracks on the record had actually already been used in real movies).

BY
DAVID CHIU
@newbeats

"In the studio I used to be working on a song all day," he recalls. "And then at the end of the day, I would say to [engineer] Rhett Davies, 'Okay, let's do the film mix.' Doing the 'film mix' meant leaving out many of the more tangible and figurative elements of the music and seeing what kind of sound world you could create from what's left, then slowing the tape down a lot and bathing it in some odd-sounding metallic echo."

"That fed into this notion of ambient music: music that wasn't strictly narrative or constructed around a kind of teleological progression. I think film music for me became a kind of alibi. It said: You don't have to make music that has a center to it. The film will be the center."

Like traditional Hollywood soundtracks, however, the music Eno has made for actual films is intended to fit the movie, however loosely. For instance, when working with the late director Derek Jarman on 1976's *Sebastiane* about the Christian saint and

martyr, Eno drew on early church music. For "Final Sunset," which is included on *Film Music* , he says, "I just started that piece out with this little bell "'ding,ding,' which just kept time." He adds, "One of the things I'm impressed about when I hear church singing is that the construction is completely dictated by the words, so the length of those notes is dictated by what has to be said within them, and therefore you get very peculiar constructions. So I thought, I'll try something like that with this."

Also on *Film Music* is the electronic and futuristic sounding "Dover Beach," which was used in Jarman's 1978 dystopian punk-rock fantasia *Jubilee*. Eno was inspired by the lines from Matthew Arnold's poem: "And we are here as on a darkling plain/ Swept with confused alarms of struggle and flight/Where ignorant armies clash by night." Eno says that while he recorded the track before Jarman made his movie, "I so much thought the message of that film is of young people being trapped in a turmoil that they can't understand, which they, of course, nonetheless react to. So [it] seemed to fit."

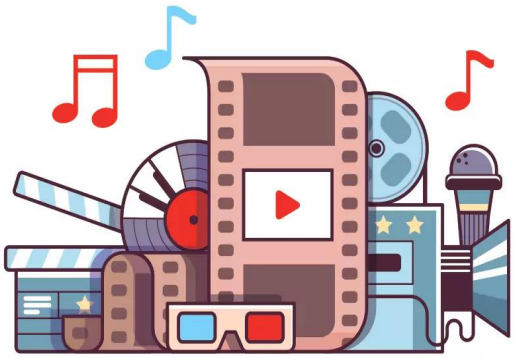
Another *Film Music* track, "Deep Blue Day," a serene waltz featuring pedal steel guitar, was composed for Al Reinert's 1983 space documentary *For All Mankind* (it was also later used for the infamous toilet scene in Danny Boyle's *Trainspotting*.) Eno says the idea was inspired by Reinert telling him that several Apollo astronauts were country music fans who brought cassette players along with them. "I thought that was such a fantastic image," he says, "these guys in this tiny machine, and they're drifting out in space 200,000 miles from the Earth listening to Willie Nelson or Johnny Cash. It seemed to be so kind of heart-warmingly American."

Eno says, however, that while he wants to know something about a film's story and setting ("Is it gritty, is it urban, is it pastoral, is it wet, is it sunny?"), he prefers not to watch a rough cut: "Sometimes you make much more interesting music when you don't have a very clear idea of what the music is going to be connected to."

Eno says an early inspiration for that approach was the Italian composer Nino Rota, who scored several of Federico Fellini's classic films as well as *The Godfather*. "He didn't do the Hollywood thing of really making the music fit to the film," Eno says. "What I really liked about the Fellini films was that the music was another parallel dimension somehow. Sometimes they don't even fit together very well, in the sense that the emotion of the music is almost randomly connected with the emotion of the film. I found it very interesting that you could create these kinds of strange new emotional flavors when the film was doing one thing and the music was doing another."

"It's a little bit like what I was saying at the beginning about being interested in what happens when you don't try to control the combination too perfectly. If you put this piece of music next to this piece of film, something always happens. And if you put a different piece, something else happens." N

"It's quite late in my film soundtrack career to finally release an album."



Suggested Listening



Music for Films (Polydor, 1978)
Though these moody tracks were made to accompany imaginary movies, subsequently, a number of them have been used in movies like *Jubilee*, *Rock 'n' Roll High School* and *Safe*. The musicians include Robert Fripp, John Cale and Phil Collins. Some of the compositions like "Sparrowfall (1)" and "Events in Dense Fog" recall Eno's work on David Bowie's "Berlin Trilogy" albums, recorded around the same period.



Apollo: Atmospheres & Soundtracks (E.G., 1983)
Featuring collaborations with Eno's brother Roger and musician/producer Daniel Lanois, Apollo was composed for the documentary *For All Mankind*. The movie, which came out in 1989, was reissued in 2019 to coincide with the 50th anniversary of the Apollo 11 moon landing, with new music by the Eno brothers and Lanois. "I love the film," Eno told *Rolling Stone* "There are some moments in that that are still so resonantly beautiful."



Original Soundtracks 1 (Island, 1995)
Most of the tracks on Original *Soundtracks 1*, a collaboration between Eno and U2 working together here under the name Passengers, were also, like earlier Eno projects, conceived for imaginary movies. And a few later appeared in actual films including "Beyond the Clouds," used in the film of the same name by Michelangelo Antonioni and Wim Wenders. "One Minute Warning" was included in the 1995 Japanese film *Ghost in the Shell* and "Miss Sarajevo" (featuring Luciano Pavarotti) was used as the theme for Bill Carter's documentary about the siege of the city during the Bosnian War.

FROM TOP: JOSSDIM/GETTY; COURTESY OF BRIAN ENO (3)


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01 Ernest Hemingway Home and Museum
Key West, Florida
In *Licence to Kill* (1989) with Timothy Dalton as 007, Bond chases his enemy to Mexico and, on the way, has a run-in with his boss, M, in Key West. The building—known for its beautiful architecture and the nearly 50 cats that live on-site—was the home of author Ernest Hemingway.

04 Casino de Monte Carlo
Monte Carlo, Monaco
What would Bond be without a well-fitting tuxedo and an extravagant casino? Visit the same hotel and casino the secret agent did in both *Never Say Never Again* (1983, Sean Connery) and *GoldenEye* (1995, Pierce Brosnan). High rollers can enter tournaments for Texas hold'em, roulette and baccarat (a favorite of Bond's) with prizes up to 500,000 euros.

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02 Dunn's River Falls
Ocho Rios, Jamaica
In almost every adventure, the secret agent finds himself on a beautiful tropical island with an equally attractive woman. Many remember Sean Connery in the first Bond film, *Dr. No* (1962), with Ursula Andress and her famous white bikini. The locale is a popular tourist destination, but if you visit, don't expect it to be quite as secluded as it was for James and the first Bond girl.





3

03 ESO Hotel
Cerro Paranal, Chile
The villains of *Quantum of Solace* (2008) meet at a hotel in the desert to finalize their plans, and Bond (Daniel Craig) is there with the latest Bond girl (Olga Kurylenko) to foil them. In real life, the hotel is at the Paranal Observatory in the Atacama Desert in an area known for amazing stargazing and breathtaking scenery.



01: WOLFGANG KAEHLER/LIGHTROCKET/GETTY; 02: JASONCOWELLPHOTO/GETTY; SILVER SCREEN COLLECTION/GETTY; 03: LUXY IMAGES/GETTY; 04: TRAVEL PIX/GETTY; 05: DONALDSON COLLECTION/MICHAEL OCHS ARCHIVES/GETTY



05 Furka Pass
— The Alps, Switzerland
In the classic *Goldfinger* (1964, Sean Connery), Bond races along these precarious cliffs in pursuit of the villain. The sharp turns and breakneck speeds in classic cars make this an adrenaline-packed scene. You can drive the same road (at a much slower pace), but it is a region known for snow, so be careful.



08 Dragon Garden
— Tsing Lung Tau, Hong Kong
In *The Man With the Golden Gun* (1974, Roger Moore), Bond infiltrates these gardens—the residential compound of bad guy Hai Fat—at night, taking out guards along the way. The scene is supposed to take place in Bangkok, but the location is actually a 20-acre private park in Hong Kong. It is now owned by Lumina College, which runs occasional guided tours.

09 Himeji Castle
— Himeji, Japan
In *You Only Live Twice* (1967, Sean Connery) Bond visits the ninja training school of Japanese secret service boss Tiger Tanaka at this complex of historic buildings outside Kyoto. Also known as "The White Heron Castle," it dates back to 1333 and is a popular tourist stop.



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06 Varda Viaduct
— Hacikiri, Turkey
Fight scenes in blood-pumping locations are a staple of Bond films. *Skyfall* (2012, Daniel Craig) opens with a motorbike chase through Istanbul, and the scene comes to a climax with a fistfight on top of a moving train as it crosses Varda Viaduct, a stone bridge 320 feet above a rocky canyon. Take a train across the bridge along the Baghdad Railway line, but make sure to stay in the train car.

8



07 Giza Pyramid Complex
— Giza, Egypt
The pyramids serve as a beautiful and eerily-lit backdrop for the murder of an informant by henchman, Jaws (the man with steel teeth) in *The Spy Who Loved Me* (1977). This iconic tourist destination outside Cairo didn't need any help from Bond to put it on the map, but fans can enjoy the added bonus of exploring the area with this Roger Moore film in mind.

UNCHARTED

Travel Like 007: James Bond Locations Around the World

Are you a die-hard James Bond fan mourning the death of the original on-screen secret agent, Sean Connery? Tired of waiting for the next movie in the franchise, delayed yet again by the pandemic? In tribute to Connery, and while waiting for *No Time To Die,* take a virtual tour of filming locations from classic Bond movies through the years. Known for his tuxedos, shaken-not-stirred martinis, Aston Martin luxury motorcars and gadgets (courtesy of Q), the British spy—portrayed by six different actors on film, beginning with Connery in 1962—has consistently foiled villains in adventures set in far-flung, exotic locales. —*Laura Powers*

06: EREN BOZKURT/ANADOLU AGENCY/GETTY; SILVER SCREEN COLLECTION/GETTY; KITTI BOONNITROD/GETTY; 08: ULLSTEIN BILD DTL./GETTY; 09: KEVIN FRATES/GETTY

PARTING SHOT

Kristin Chenoweth

IN 2003, KRISTIN CHENOWETH FLOATED ONTO THE BROADWAY STAGE OF *Wicked* in a literal bubble, solidifying her place in Broadway history as a stage icon. "I didn't know it would be the juggernaut that it became. I'm always going to be happy that that show is part of my showbiz DNA." Since then she's claimed her place in TV and film, with two more roles this fall—in rom-com *Holidate* (Netflix) and Robert Zemeckis' *The Witches* (HBO Max)—as well as hosting reality TV series *Candy Land* (Food Network). But like people across the globe, Chenoweth has had to adjust to a new reality during COVID-19. "My dream is that somebody right now is writing a Broadway show about this pandemic. I think it could bring a lot of humor because I know for sure I've gone a little bit crazy during the quarantine. There's going to be some beautiful music when we come back." Whenever that time comes, and however it looks, Chenoweth is ready. "I don't care if there are 10 people in the audience, I would love to be there, creating and singing and just sharing artistic love with the audience."



"My dream is that somebody right now is writing a Broadway show about this pandemic."

How did you manage your work on the adaptation of the Roald Dahl book *The Witches* from home?
My poor boyfriend blanketed my closet to make it as soundproof as possible. Zemeckis' team sent equipment to film me so the animators could maybe be inspired by some of my literal physicality.

What is it about holiday films that make them so popular?
I love them, mainly because...well, who just can't laugh at their own family? Also, especially now, it's great to have a film that is going to make people laugh and hopefully forget what's going on around us.

How do you keep yourself from eating everything on the set of your new reality show *Candy Land*?
First of all, anyone that's close to me knows I don't go into my kitchen. When the Food Network was calling me, I thought I was getting punked. All I can say is by the end of every day I was so wired that the judges were like, "Kristin, you cannot eat anymore of the cotton candy tree."

What inspired you to teach a master class at Oklahoma City University?
I wanted to do it, not to just give back to my alma mater, which I'm so proud of, but thinking about the pandemic, I want students to understand that while you're not doing the thing that you want to be doing, you can still be learning. —*H. Alan Scott*

KRISTA SCHLUETE

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